



Burdekin Shire Council

# Budget Meeting

July 9, 2013  
9am



Parks and gardens

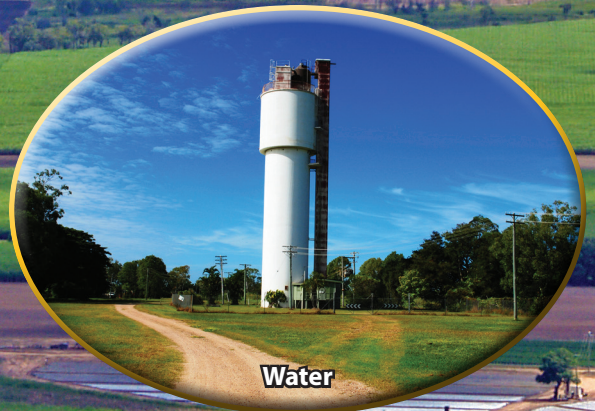


Waste

## Mayor's Address & Budget Statements



Roads



Water

# 2013/14



## Budget Meeting

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**Date/Time:** Tuesday, 9<sup>th</sup> July at 9:00am

**Location:** John Drysdale Chamber, Burdekin Shire Council Chambers  
145 Young Street, Ayr

## Purpose of Meeting

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In accordance with the provisions of the Local Government Act 2009 and the Local Government Regulation 2012, the Council will adopt its Budget for the 2013-14 financial year.

Council will consider, at the Budget Meeting, a documents providing details of the Council’s financial operations and financial position for the previous financial year, the 2013-14 financial year and the two forecast years for 2014-15 and 2015-16; relevant measures of financial sustainability for the financial years 2012-13 to 2022-23; and the long-term financial forecast covering the period 2013-14 to 2022-23.



## Items of Business and Recommendations

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1. **Mayor’s 2013-14 Budget Address.** (white pages)

**Recommendation** – that the Mayor’s 2013-14 Budget Address be received.

2. **Adoption of 2013-14 Budget.** (buff pages)

**Recommendation** – that the Council in accordance with Sections 169, 170 & 171 of the Local Government Regulation 2012 adopt the following:-

- i. Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows and Statement of Changes in Equity for the 2013-14 Budget and 2014-15 to 2015-16 forecast years including amended estimates for the 2012-13 financial year; and
- ii. the relevant measures of financial sustainability for the financial years 2012-13 to 2022-23; and
- iii. the long-term financial forecast, which includes the Statement of Comprehensive Income, Statement of Financial Position, Statement of Cash Flows and Statement of Changes in Equity for the 2013-14 Budget and 2014-15 to 2022-23 forecast years including amended estimates for the 2012-13 financial year.

3. **Adoption of the Revenue Statement for 2013-14 Financial Year.** (yellow pages)

**Recommendation** – that the Council in accordance with Section 169 of the Local Government Regulation 2012 adopt the Revenue Statement for 2013-14 financial year.

4. **Making and Levying of Rates and Charges for 2013-14 Financial Year.**

**Recommendation** – that the Council in accordance with Section 94 of the Local Government Act 2009 make and levy the rates and charges outlined in the Revenue Statement for 2013-14.



5. **Adoption of the Debt Policy for 2013-14 to 2022-23 Financial Years.** (pink pages)

**Recommendation** – that the Council in accordance with Section 192 of the Local Government Regulation 2012 adopt the Debt Policy which states the new borrowings planned for the 2013-14 financial year and the next nine (9) financial years; and the time over which the local government plans to repay existing and new borrowings.

6. **Adoption of the Investment Policy for 2013-14 Financial Year.** (pink pages)

**Recommendation** - that the Council in accordance with Section 191 of the Local Government Regulation 2012 adopt the Investment Policy for the 2013-14 financial year.



## Table of Contents

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### **Budget Documentation**

1. **2013-14 Mayor’s Budget Address** (white)
2. **2013-14 Budget Documents** (buff)
  - 2013-14 Budget and two (2) Forecast Years including amended estimates for year ended 30<sup>th</sup> June, 2013;
  - the relevant measures of financial sustainability for the financial years 2012-13 to 2022-23; and
  - a long-term financial forecast detailing income, expenditure and the value of assets, liabilities and equity for the financial years 2013-14 to 2022-23 including amended estimates for year ended 30<sup>th</sup> June, 2013.
  - Additional management information to assist in analysis of the Budget.
3. **Revenue Statement** (yellow)
4. **Debt Policy** (pink)
5. **Investment Policy** (pink)

### **Supporting Documentation**

6. **Revenue Policy** (pink)
  - Adopted by Council at its meeting held on 11<sup>th</sup> June 2013.
7. **Budget at a Glance – Rates and Charges** (buff)
8. **Budget Media Releases** (buff)
9. **Capital Road Works Programme 2013-14** as at 30 June 2013 (buff)
10. **2013-18 Corporate Plan** (blue)
  - Adopted by Council at its meeting held on 25<sup>th</sup> June 2013.



## 2013-14 Mayor’s Budget Address

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Councillors, staff, ladies and gentlemen,

I present to you today the 2013-14 Budget for the Burdekin Shire Council.

A change to the *Local Government Act 2009* requires the Mayor to prepare and present the Budget to Council. I preferred a more democratic approach and a series of budget meetings and workshops have been held since February, 2013.

I believe the proposed Budget provides a good balance between the competing needs of maintaining our community assets and infrastructure, the delivery of services and programs to the community and the ability of our community to pay.

Councillors acknowledge that the financial burden on the community continues to grow with the increasing cost of living, particularly with substantial increases in electricity and insurance.

This Council spent considerable time weighing up the needs of our community for minimal increases in rates and charges.

The major contributors to the general rate are the residential and sugar cane categories. Any relief to these sectors has a magnifying effect on the other sectors. This point alone has prevented Council from making any drastic changes to its rating strategy.

### Overview

Council has made 2 major policy changes in this Budget. Firstly, discount as an incentive to pay has been discontinued. Now, the Rates Notice will show a flat amount to pay and will not be inflated to allow discount to be provided. Interest will be charged on any outstanding rates after the due date. This is a more socially responsible policy and will favour those who cannot make the full payment by the due date.

Secondly, there will be no fee charged for disposal of sorted domestic waste at the Transfer Stations and Landfill. Residents will be able to take a trailer load of sorted materials, including waste that would normally be placed in the red bin, to the transfer stations or Kirknie Road Landfill and dispose of them for free as many times as they like, making the voucher system obsolete. However, there will still be a charge for unsorted waste. This change should encourage greater recycling by residents and reduce the amount of waste going to landfill.



Our total budgeted rates and charges increase compared to 2012-13 is 4.4%. This is quite an achievement considering some of our input costs such as electricity, insurance and construction costs have risen substantially greater than this amount.

All of our funds are balanced or have operating surpluses which help demonstrate sustainability. The general fund which includes the general, special and separate rates shows a 4.1% increase in rates.

The minimum general rate has increased 3.99% to \$894. The Environment Special Charge has increased \$15 to recognize our obligation to fund the landfill rehabilitation in the future. It would be unfair and inequitable to leave the funding of that liability to a future generation.

Utility charges have increased as follows:

Waste service charges	6.7%
Sewerage charge	3.0%
Water access and consumption charges	4.0%

There is a new Waste Access Charge of \$15 to reflect the cost of increased disposal of sorted domestic waste at the Transfer Stations and Landfill. This charge applies to all property owners without an existing bin service and excluding those properties in the Commercial and Industrial rating category.

### Valuations and General Rating

Our general rates have risen 4.1% in 2013-14. The table below shows the general rates increase per category.

<u>Category</u>	<u>Increase for 2013-14</u>
Residential	3.99%
Commercial & Industrial	3.99%
Grazing & Livestock	3.99%
Rural – Sugar Cane	3.99%
Rural – Other	8.00%
Sugar Milling	3.99%
Commercial Water Business	3.99%

In considering the rating burden that each category should pay, Council has previously signalled its intent for the Rural Other category to gradually approach but not surpass the Rural Sugar Cane rate in the dollar, thus reducing a perceived inequity between the agricultural categories.



We will continue to monitor and refine this process in future years.

Our current modelling indicates that approximately 77% of all rateable properties experience an increase of between 3% - 5%. Virtually all sugar cane properties fall within this range.

The net general rate and charge increases in the main rating categories based on an average valuation for that category, are as follows:

Category	\$ Increase/ (\$ Decrease) Year	\$Increase/ (\$Decrease) Week
Residential	\$113-46	\$2-18
Commercial & Industrial	\$117-86	\$2-27
Grazing & Livestock	\$573-48	\$11-03
Sugar Cane	\$517-09	\$9-94
Rural Other	\$232.29	\$4-47

### Main Highlights

The 2013-14 budget includes approximately \$42.5 M in operational expenditure (including about \$9.2 M in depreciation and amortisation) and capital expenditure of approximately \$39.3 M.

The majority of the capital is \$27.9 M in flood damaged restoration works approved under the Natural Disaster Relief and Recovery Arrangements and funded by the State and Commonwealth.

This is a significant spend in our local community. Some of the major projects include the following:

- Allocation of \$9.9 M for maintenance and capital works on roads, drainage and reseals.
- Continuation of an 8 year programme to provide kerbing and channelling and bitumen widening to urban streets that do not require major underground drainage at a cost of \$777,000.
- Major drainage schemes totalling \$1 M including Muguira Drain \$500,000; and Spiller Street, Ayr \$300,000.
- Provision for street lighting \$567,700.
- Sewerage projects of \$800,000 include:-
  - the continuation of the sewerage pipe relining \$500,000;
  - new generator for No 1 Sewer Pump Station, Ayr \$50,000;





- general refurbishment of the sewerage pump stations \$150,000; and
- replacement of existing telemetry \$100,000.
- Water projects of \$950,000 include:-
  - general refurbishment of assets at \$100,000;
  - Install variable speed pumps at South Ayr Water Treatment Plant \$100,000;
  - Replace aerators at Home Hill Water Tower \$450,000; and
  - Investigate, test and establish alternative water supply sites in the Rossiters Hill/Mirrigan area to assist in combating iron and manganese in the water supplies \$300,000.
- Waste infrastructure projects include:-
  - Upgrade of Ayr Transfer Station \$75,000.
  - Giru Transfer Station Oil Shed \$10,000.
  - Kirknie Landfill Greenwaste pad \$35,000.
  - Design of Kirknie Landfill cell liner \$80,000.
- Continue program of targeted improvement to playground equipment \$50,000.
- Complete detail design of Ayr Pool - \$37,500 in new funds.
- Completion of the skate park/recreation facility for Home Hill \$60,000.
- Upgrading of the Home Hill Cemetery Sextons Hut \$95,000.
- An upgrade to the PABX system \$100,000.
- Support for welfare and community. Funding up to an estimated \$812,000 will be distributed to various welfare, cultural, sporting and community based organizations in the Shire through grants, in-kind services or sewerage charge rebates.

### A Sustainable Budget

Council is aware of what our community is telling us. There is also awareness that we are the custodians of the community’s assets. We therefore need to take care of the assets we have and make sure they last for future generations.

New infrastructure and services to meet the needs and expectations of the community has to be seriously considered in light of its affordability by the community.

With a majority of our input costs expected to rise at or above the 4.4% rates and charges increase, there is already cost cutting built into this budget. Large scale capital projects such as the Sutcliffe Estate, Groper Creek and Alva sewerage schemes and the Ayr and Home Hill Pool replacements have been deferred until hopefully some State Government subsidies are restored.



We have reduced our road maintenance estimate by \$165,000 and our contribution to the Burdekin Cultural Complex Board by \$60,000.

Because our Shire and revenue base is not expanding, we need to reduce our expenditures as much as reasonably possible.

Permanent savings can be made by opting out of services or reducing service levels. Such decisions are more difficult as they affect ratepayers and the community, and this is one area that all councillors, staff and the community need to be aware of.

A factor in a sustainable financial future is debt level. We are expecting to borrow \$1.92 M this year and our expected external debt level will be \$7.58 M. This compares to a debt level of \$12.1 M in 2005-06. This gives us the capacity to raise additional borrowings in future years for infrastructure upgrades.

I wish to sincerely thank the Chief Executive Officer, directors, managers, senior officers and finance officers for their continued cooperation, helpful guidance and professional input into the preparation of this budget.

I also wish to record my thanks to my fellow councillors for their support in setting priorities for the future and making what have been sometimes difficult decisions.

On behalf of Burdekin Shire Council, I commend the 2013-14 Budget to you for adoption.

Cr. W.C. Lewis,  
MAYOR

Burdekin Shire Council  
9 July 2013

## **BURDEKIN SHIRE COUNCIL**

### **Budgeted Statement of Comprehensive Income**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$
<b>Revenue</b>				
Rates and utility charges	35,442,500	33,635,868	35,596,242	37,190,003
Less Discounts	(3,534,900)	(287,000)	(287,000)	(287,000)
Net rates and utility charges	31,907,600	33,348,868	35,309,242	36,903,003
Other fees and charges	2,315,232	2,245,300	2,357,564	2,475,438
Operating grants, subsidies and contributions	5,782,043	4,346,970	3,641,558	3,736,277
Interest revenue	1,574,000	1,816,000	1,819,288	1,888,263
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100
Other Income	181,718	135,050	141,802	148,889
<b>TOTAL OPERATING REVENUES</b>	<b>43,890,593</b>	<b>43,532,188</b>	<b>44,991,454</b>	<b>46,959,970</b>
<b>Expenses</b>				
Employee benefits	(16,741,716)	(17,461,894)	(18,316,203)	(19,048,845)
Materials and services	(16,045,383)	(15,428,121)	(15,781,802)	(16,330,888)
Depreciation and Amortisation	(8,871,276)	(9,220,118)	(9,748,563)	(10,240,580)
Finance Costs	(505,248)	(463,840)	(516,109)	(586,145)
<b>TOTAL OPERATING EXPENSES</b>	<b>(42,163,623)</b>	<b>(42,573,973)</b>	<b>(44,362,677)</b>	<b>(46,206,458)</b>
<b>Operating surplus (deficit)</b>	<b>1,726,970</b>	<b>958,215</b>	<b>628,777</b>	<b>753,512</b>
Capital income and expenditure:				
Cash capital grants, subsidies and contributions	15,162,530	22,264,579	6,710,000	500,000
Other capital income	119,954			
<b>Net result for the period</b>	<b>17,009,454</b>	<b>23,222,794</b>	<b>7,338,777</b>	<b>1,253,512</b>

**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Financial Position**

As at the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$
<b>Current Assets</b>				
Cash and deposits	31,767,580	25,827,891	26,624,202	25,573,245
Receivables	3,329,156	3,329,156	3,329,156	3,329,156
Inventories	967,587	967,587	967,587	967,587
	36,064,323	30,124,634	30,920,945	29,869,988
<b>Non-Current Assets</b>				
Receivables	326,137	326,137	326,137	326,137
Property, plant and equipment	424,409,682	453,993,442	463,649,848	466,695,473
Intangible assets	1,013,567	1,018,727	1,003,158	887,589
Capital Work in Progress	3,459,424	3,459,424	3,459,424	3,459,424
	429,208,810	458,797,730	468,438,567	471,368,623
	465,273,133	488,922,364	499,359,512	501,238,611
<b>TOTAL ASSETS</b>				
	3,463,309	3,463,309	3,516,470	3,571,758
	1,569,972	1,742,462	1,852,081	2,126,206
	185,252	185,252	192,662	200,368
	52,922	52,922	52,922	52,922
	5,271,455	5,443,945	5,614,135	5,951,254
<b>Non-Current Liabilities</b>				
Trade and other payables	638,472	736,974	766,452	797,110
Interest bearing liabilities	5,683,757	5,838,007	8,655,926	8,829,720
Provisions	16,962,085	16,963,280	17,044,064	17,128,080
	23,284,314	23,538,261	26,466,442	26,754,910
	28,555,769	28,982,206	32,080,577	32,706,164
	436,717,364	459,940,158	467,278,935	468,532,447
<b>TOTAL LIABILITIES</b>				
<b>NET COMMUNITY ASSETS</b>				
<b>Community Equity</b>				
Capital account	176,348,041	205,967,729	213,038,536	215,878,181
Asset revaluation reserve	230,894,581	230,894,581	230,894,581	230,894,581
Restricted capital reserves	16,992,860	10,601,626	11,209,652	11,931,015
Other capital reserves	7,291,730	7,346,247	7,547,328	5,334,340
Recurrent reserves	5,191,787	5,127,583	4,580,343	4,478,462
Accumulated surplus/(deficiency)	(1,635)	2,392	8,495	15,868
	436,717,364	459,940,158	467,278,935	468,532,447
<b>TOTAL COMMUNITY EQUITY</b>				

**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Cash Flows**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>				
Receipts				
Net rates and utility charges	31,907,600	33,348,868	35,309,242	36,903,003
Total fees and charges	2,315,232	2,245,300	2,357,564	2,475,438
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100
Interest revenue	1,574,000	1,816,000	1,819,288	1,888,263
Contributions and donations	196,900	140,330	147,346	154,712
Government subsidies and grants	5,585,143	4,206,640	3,494,212	3,581,565
Other Income	181,718	135,050	141,802	148,889
	43,890,593	43,532,188	44,991,454	46,959,970
Payments				
Employee benefits	(16,578,822)	(17,362,197)	(18,145,370)	(18,871,177)
Materials and services	(16,045,383)	(15,428,121)	(15,781,802)	(16,330,888)
Finance costs	(505,248)	(463,840)	(516,109)	(586,145)
	(33,129,453)	(33,254,158)	(34,443,281)	(35,788,210)
	10,761,140	10,278,030	10,548,173	11,171,760
<b>Cash provided by / (used in) operational activities</b>				
<b>Cash Flow from Investing Activities :</b>				
Proceeds from sale of capital assets	735,475	480,000	600,000	720,000
Contributions	19,625			
Government grants and subsidies	15,142,905	22,264,579	6,710,000	500,000
Payments for property, plant and equipment	(19,772,875)	(39,171,678)	(19,889,400)	(13,890,636)
Movement in work in progress				
Payments for intangibles	(246,710)	(117,360)	(100,000)	
Net proceeds (cost) from advances and cash investments	2,000,000			
Net cash provided by investing activities	(2,121,580)	(16,544,459)	(12,679,400)	(12,670,636)
<b>Cash Flow from Financing Activities :</b>				
Proceeds from borrowings	415,000	1,920,000	4,670,000	2,300,000
Repayment of borrowings	(1,562,917)	(1,593,260)	(1,742,462)	(1,852,081)
Net cash provided by financing activities	(1,147,917)	326,740	2,927,538	447,919
<b>Net Increase (Decrease) in Cash Held</b>	7,491,643	(5,939,689)	796,311	(1,050,957)
Cash at beginning of reporting period	24,275,937	31,767,580	25,827,891	26,624,202
<b>Cash at end of Reporting Period</b>	31,767,580	25,827,891	26,624,202	25,573,245

**BURDEKIN SHIRE COUNCIL**

**Budgeted Statement of Changes in Equity**

For the periods ending 30 June

	Total					Retained Surplus/Deficit					Capital					
	RBUD 2012/13	2013/14	2014/15	2015/16	RBUD 2012/13	2013/14	2014/15	2015/16	RBUD 2012/13	2013/14	2014/15	2015/16	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at the beginning of period	419,707,910	436,717,364	459,940,158	467,278,935	22,589	-1,635	2,392	8,495	164,309,828	176,348,041	205,967,729	213,038,536	164,309,828	176,348,041	205,967,729	213,038,536
Increase (decrease) in net result	17,009,454	23,222,794	7,338,777	1,253,512	17,009,454	23,222,794	7,338,777	1,253,512								
Other transfers to Capital and reserves					(19,484,805)	(23,781,100)	(7,889,914)	(1,446,139)	464,348	613,875	768,833	561,008	464,348	613,875	768,833	561,008
Transfers from capital and reserves					2,451,127	562,333	557,240	200,000								
Transfers between capital and reserves																
Balance at the end of period	436,717,364	459,940,158	467,278,935	468,532,447	(1,635)	2,392	8,495	15,868	176,348,041	205,967,729	213,038,536	215,878,181	176,348,041	205,967,729	213,038,536	215,878,181

	Asset Revaluation Surplus					Reserves						
	RBUD 2012/13	2013/14	2014/15	2015/16	RBUD 2012/13	2013/14	2014/15	2015/16	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at the beginning of period	230,894,581	230,894,581	230,894,581	230,894,581	24,480,912	29,476,377	23,075,456	23,337,323				
Increase (decrease) in net result												
Other transfers to Capital and reserves					19,020,457	23,167,225	7,121,081	885,131				
Transfers from capital and reserves					(2,451,127)	(562,333)	(557,240)	(200,000)				
Transfers between capital and reserves					(11,573,865)	(29,005,813)	(6,301,974)	(2,278,637)				
Balance at the end of period	230,894,581	230,894,581	230,894,581	230,894,581	29,476,377	23,075,456	23,337,323	21,743,817				

## **BURDEKIN SHIRE COUNCIL**

### **Financial Ratios of the Budget**

For the year ended 30 June

	RBUD 2012	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	%	%	%	%	%	%	%	%	%	%	%
<b>Asset sustainability ratio</b>											
<u>Expenditure on Replacement Assets</u>											
Depreciation expense	161.0%	303.0%	139.1%	91.5%	88.2%	105.3%	90.8%	92.3%	88.6%	89.9%	84.3%
The extent to which current year replacements are funded from current year depreciation											
<b>Interest coverage ratio</b>											
<u>Net interest expense</u>											
Operating Revenue	-2.5%	-3.2%	-3.0%	-2.9%	-2.7%	-2.6%	-2.4%	-2.3%	-2.2%	-2.3%	-2.1%
Indicates the extent to which Council's operating revenues are committed to net interest expense											
<b>Working Capital Ratio</b>											
<u>Unrestricted current assets</u>											
Current liabilities	5.6 : 1	5.5 : 1	5.5 : 1	5.0 : 1	5.1 : 1	5.0 : 1	4.9 : 1	4.9 : 1	5.1 : 1	5.1 : 1	5.3 : 1
Measures the extent to which Council has liquid assets available to meet short term financial obligations											
<b>Operating Surplus Ratio</b>											
<u>Net operating surplus</u>											
Total operating revenue	3.9%	2.2%	1.4%	1.6%	1.4%	1.1%	1.3%	0.9%	0.9%	1.2%	0.7%
Extent to which operating revenue covers operational expenses. Target range 0 per cent to 10 per cent.											
A ratio >0% indicates an operating surplus, these funds are available to maintain or increase council's capital value											
A ratio <0% indicates an operating loss, results in opening capital value declining which has future sustainability issues.											
<b>Net Financial Liabilities Ratio</b>											
<u>Total Liabilities-Current Assets</u>											
Operating revenue	-17.1%	-2.6%	2.6%	6.0%	4.0%	6.1%	8.2%	6.9%	4.6%	3.3%	4.5%
Measures the extent to which the net financial liabilities of Council can be serviced by operating revenues											
<b>Net rates &amp; utility charges original budget prior year</b>	31,938,015	33,348,868	33,348,868	35,309,242	36,903,003	38,519,466	40,402,514	42,178,043	43,947,962	46,174,370	48,191,915
<b>Net rates &amp; utility charges budgeted for current year</b>	33,348,868	35,309,242	35,309,242	36,903,003	38,519,466	40,402,514	42,178,043	43,947,962	46,174,370	48,191,915	50,104,028
Change rates and utility charges net of discounts	1,410,853	1,960,374	1,960,374	1,593,761	1,616,463	1,883,048	1,775,529	1,769,919	2,226,408	2,017,545	1,912,113
Percentage change	4.4%	5.9%	5.9%	4.5%	4.4%	4.9%	4.4%	4.2%	5.1%	4.4%	4.0%

**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Comprehensive Income**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>											
Rates and utility charges	35,442,500	33,635,868	35,596,242	37,190,003	38,806,466	40,689,514	42,465,043	44,234,962	46,461,370	48,478,915	50,391,028
Less Discounts	(3,534,900)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)
Net rates and utility charges	31,907,600	33,348,868	35,309,242	36,903,003	38,519,466	40,402,514	42,178,043	43,947,962	46,174,370	48,191,915	50,104,028
Other fees and charges	2,315,232	2,245,300	2,357,564	2,475,438	2,599,206	2,729,163	2,865,618	3,008,896	3,159,337	3,317,301	3,483,162
Operating grants, subsidies and contributions	5,782,043	4,346,970	3,641,558	3,736,277	3,833,548	3,933,444	4,036,040	4,141,415	4,249,647	4,360,820	4,475,019
Interest revenue	1,574,000	1,816,000	1,819,288	1,888,263	1,873,931	1,956,701	2,024,413	2,113,676	2,222,960	2,339,356	2,441,601
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100	1,898,505	1,993,430	2,093,101	2,197,756	2,307,643	2,423,025	2,544,176
Other Income	181,718	135,050	141,802	148,889	156,331	164,143	172,346	180,961	190,006	199,504	209,476
<b>TOTAL OPERATING REVENUES</b>	<b>43,890,593</b>	<b>43,532,188</b>	<b>44,991,454</b>	<b>46,959,970</b>	<b>48,880,987</b>	<b>51,179,395</b>	<b>53,369,561</b>	<b>55,590,666</b>	<b>58,303,963</b>	<b>60,831,921</b>	<b>63,257,462</b>
<b>Expenses</b>											
Employee benefits	(16,741,716)	(17,461,894)	(18,316,203)	(19,048,845)	(19,693,339)	(20,382,598)	(21,095,981)	(21,834,331)	(22,598,526)	(23,389,468)	(24,208,091)
Materials and services	(16,045,383)	(15,428,121)	(15,781,802)	(16,330,888)	(17,147,428)	(18,256,795)	(18,917,631)	(19,863,509)	(21,120,679)	(21,912,709)	(23,008,339)
Depreciation and Amortisation	(8,871,276)	(9,220,118)	(9,748,563)	(10,240,580)	(10,739,688)	(11,302,047)	(11,870,103)	(12,470,617)	(13,085,632)	(13,739,569)	(14,423,924)
Finance Costs	(505,248)	(463,840)	(516,109)	(586,145)	(603,168)	(664,926)	(788,562)	(912,685)	(972,702)	(1,031,021)	(1,164,157)
<b>TOTAL OPERATING EXPENSES</b>	<b>(42,163,623)</b>	<b>(42,573,973)</b>	<b>(44,362,677)</b>	<b>(46,206,458)</b>	<b>(48,183,623)</b>	<b>(50,606,366)</b>	<b>(52,672,277)</b>	<b>(55,081,142)</b>	<b>(57,777,539)</b>	<b>(60,072,767)</b>	<b>(62,804,511)</b>
<b>Operating surplus (deficit)</b>	<b>1,726,970</b>	<b>958,215</b>	<b>628,777</b>	<b>753,512</b>	<b>697,364</b>	<b>573,029</b>	<b>697,284</b>	<b>509,524</b>	<b>526,424</b>	<b>759,154</b>	<b>452,951</b>
Capital income and expenditure:											
Cash capital grants, subsidies and contributions	15,162,530	22,264,579	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Other capital income	119,954										
<b>Net result for the period</b>	<b>17,009,454</b>	<b>23,222,794</b>	<b>7,338,777</b>	<b>1,253,512</b>	<b>1,217,364</b>	<b>3,113,029</b>	<b>1,257,284</b>	<b>1,089,524</b>	<b>1,106,424</b>	<b>859,154</b>	<b>552,951</b>



**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Financial Position**

As at the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current Assets</b>											
Cash and deposits	31,767,580	25,827,891	26,624,202	25,573,245	26,736,675	27,225,526	28,531,108	30,029,619	31,646,714	33,289,346	35,032,413
Receivables	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156	3,329,156
Inventories	967,587	967,587	967,587	967,587	967,587	967,587	967,587	967,587	967,587	967,587	967,587
	36,064,323	30,124,634	30,920,945	29,869,988	31,033,418	31,522,269	32,827,851	34,326,362	35,943,457	37,586,089	39,329,156
<b>Non-Current Assets</b>											
Receivables	326,137	326,137	326,137	326,137	326,137	326,137	326,137	326,137	326,137	326,137	326,137
Property, plant and equipment	424,409,682	453,993,442	463,649,848	466,695,473	466,974,552	471,291,511	473,920,109	474,467,861	474,549,398	474,877,525	476,372,620
Intangible assets	1,013,567	1,018,727	1,003,158	887,589	922,914	899,099	775,284	796,875	674,289	545,703	417,117
Capital Work in Progress	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424	3,459,424
	429,208,810	458,797,730	468,438,567	471,368,623	471,683,027	475,976,171	478,480,954	479,050,297	479,009,248	479,208,789	480,575,298
<b>TOTAL ASSETS</b>	<b>465,273,133</b>	<b>488,922,364</b>	<b>499,359,512</b>	<b>501,238,611</b>	<b>502,716,445</b>	<b>507,498,440</b>	<b>511,308,805</b>	<b>513,376,659</b>	<b>514,952,705</b>	<b>516,794,878</b>	<b>519,904,454</b>
<b>Current Liabilities</b>											
Trade and other payables	3,463,309	3,463,309	3,516,470	3,571,758	3,622,070	3,674,143	3,728,038	3,783,819	3,841,553	3,901,308	3,963,154
Interest bearing liabilities	1,569,972	1,742,462	1,852,081	2,126,206	2,153,370	2,370,111	2,650,923	2,825,906	2,909,003	3,142,117	3,142,117
Provisions	185,252	185,252	192,662	200,368	207,380	214,638	222,150	229,925	237,972	246,301	254,921
Other	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922
	5,271,455	5,443,945	5,614,135	5,951,254	6,035,742	6,311,814	6,654,033	6,892,572	7,041,450	7,342,648	7,413,114
<b>Non-Current Liabilities</b>											
Trade and other payables	638,472	736,974	766,452	797,110	825,008	853,883	883,768	914,699	946,713	979,847	1,014,141
Interest bearing liabilities	5,683,757	5,838,007	8,655,926	8,829,720	8,901,350	10,186,239	12,285,316	12,909,410	13,110,407	13,668,290	16,026,173
Provisions	16,962,085	16,963,280	17,044,064	17,128,080	17,204,534	17,283,664	17,365,564	17,450,330	17,538,063	17,628,867	17,722,849
	23,284,314	23,538,261	26,466,442	26,754,910	26,930,892	28,323,786	30,534,648	31,274,439	31,595,183	32,277,004	34,763,163
<b>TOTAL LIABILITIES</b>	<b>28,555,769</b>	<b>28,982,206</b>	<b>32,080,577</b>	<b>32,706,164</b>	<b>32,966,634</b>	<b>34,635,600</b>	<b>37,188,681</b>	<b>38,167,011</b>	<b>38,636,633</b>	<b>39,619,652</b>	<b>42,176,277</b>
<b>NET COMMUNITY ASSETS</b>	<b>436,717,364</b>	<b>459,940,158</b>	<b>467,278,935</b>	<b>468,532,447</b>	<b>469,749,811</b>	<b>472,862,840</b>	<b>474,120,124</b>	<b>475,209,648</b>	<b>476,316,072</b>	<b>477,175,226</b>	<b>477,728,177</b>
<b>Community Equity</b>											
Capital account	176,348,041	205,967,729	213,038,536	215,878,181	216,451,299	219,600,321	220,082,723	220,210,497	220,242,862	220,008,914	219,375,048
Asset revaluation reserve	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581	230,894,581
Restricted capital reserves	16,992,860	10,601,626	11,209,652	11,931,015	12,483,270	13,048,131	13,718,620	14,489,935	15,377,516	16,374,658	17,516,194
Other capital reserves	7,291,730	7,346,247	7,547,328	5,334,340	5,516,033	5,299,627	5,194,659	5,238,568	5,291,356	5,332,971	5,274,575
Recurrent reserves	5,191,787	5,127,583	4,580,343	4,478,462	4,378,130	4,007,635	4,199,336	4,350,990	4,489,706	4,526,757	4,657,788
Accumulated surplus/(deficiency)	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345	9,991
<b>TOTAL COMMUNITY EQUITY</b>	<b>436,717,364</b>	<b>459,940,158</b>	<b>467,278,935</b>	<b>468,532,447</b>	<b>469,749,811</b>	<b>472,862,840</b>	<b>474,120,124</b>	<b>475,209,648</b>	<b>476,316,072</b>	<b>477,175,226</b>	<b>477,728,177</b>

**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Cash Flows**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>											
Receipts											
Net rates and utility charges	31,907,600	33,348,868	35,309,242	36,903,003	38,519,466	40,402,514	42,178,043	43,947,962	46,174,370	48,191,915	50,104,028
Total fees and charges	2,315,232	2,245,300	2,357,564	2,475,438	2,599,206	2,729,163	2,865,618	3,008,896	3,159,337	3,317,301	3,483,162
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100	1,898,505	1,993,430	2,093,101	2,197,756	2,307,643	2,423,025	2,544,176
Interest revenue	1,574,000	1,816,000	1,819,288	1,888,263	1,873,931	1,956,701	2,024,413	2,113,676	2,222,960	2,339,356	2,441,601
Contributions and donations	196,900	140,330	147,346	154,712	162,445	170,566	179,092	188,045	197,445	207,316	217,679
Government subsidies and grants	5,585,143	4,206,640	3,494,212	3,581,565	3,671,103	3,762,878	3,856,948	3,953,370	4,052,202	4,153,504	4,257,340
Other Income	181,718	135,050	141,802	148,889	156,331	164,143	172,346	180,961	190,006	199,504	209,476
	43,890,593	43,532,188	44,991,454	46,959,970	48,880,987	51,179,395	53,369,561	55,590,666	58,303,963	60,831,921	63,257,462
Payments											
Employee benefits	(16,578,822)	(17,362,197)	(18,145,370)	(18,871,177)	(19,531,663)	(20,215,262)	(20,922,789)	(21,655,078)	(22,412,998)	(23,197,446)	(24,009,349)
Materials and services	(16,045,383)	(15,428,121)	(15,781,802)	(16,330,888)	(17,147,428)	(18,256,795)	(18,917,631)	(19,863,509)	(21,120,679)	(21,912,709)	(23,008,339)
Finance costs	(505,248)	(463,840)	(516,109)	(586,145)	(603,168)	(664,926)	(788,562)	(912,685)	(972,702)	(1,031,021)	(1,164,157)
	(33,129,453)	(33,254,158)	(34,443,281)	(35,788,210)	(37,282,259)	(39,136,983)	(40,628,982)	(42,431,272)	(44,506,379)	(46,141,176)	(48,181,845)
<b>Cash provided by / (used in) operational activities</b>	10,761,140	10,278,030	10,548,173	11,171,760	11,598,728	12,042,412	12,740,579	13,159,394	13,797,584	14,690,745	15,075,617
<b>Cash Flow from Investing Activities</b>											
Proceeds from sale of capital assets	735,475	480,000	600,000	720,000	755,000	793,000	833,000	875,000	920,000	966,000	1,014,300
Contributions	19,625										
Government grants and subsidies	15,142,905	22,264,579	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Payments for property, plant and equipment	(19,772,875)	(39,171,678)	(19,889,400)	(13,890,636)	(11,653,092)	(16,288,191)	(15,207,886)	(13,764,960)	(13,958,583)	(14,905,110)	(16,804,733)
Payments for intangibles	(246,710)	(117,360)	(100,000)		(156,000)	(100,000)		(150,000)	(6,000)		
Net proceeds (cost) from advances and cash investments	2,000,000										
Net cash provided by investing activities	(2,121,580)	(16,544,459)	(12,679,400)	(12,670,636)	(10,534,092)	(13,055,191)	(13,814,886)	(12,459,960)	(12,464,583)	(13,839,110)	(15,690,433)
<b>Cash Flow from Financing Activities</b>											
Proceeds from borrowings	415,000	1,920,000	4,670,000	2,300,000	2,225,000	3,655,000	4,750,000	3,450,000	3,110,000	3,700,000	5,500,000
Repayment of borrowings	(1,562,917)	(1,593,260)	(1,742,462)	(1,852,081)	(2,126,206)	(2,153,370)	(2,370,111)	(2,650,923)	(2,825,906)	(2,909,003)	(3,142,117)
Net cash provided by financing activities	(1,147,917)	326,740	2,927,538	447,919	98,794	1,501,630	2,379,889	799,077	284,094	790,997	2,357,883
<b>Net Increase (Decrease) in Cash Held</b>	7,491,643	(5,939,689)	796,311	(1,050,957)	1,163,430	488,851	1,305,582	1,498,511	1,617,095	1,642,632	1,743,067
Cash at beginning of reporting period	24,275,937	31,767,580	25,827,891	26,624,202	25,573,245	26,736,675	27,225,526	28,531,108	30,029,619	31,646,714	33,289,346
<b>Cash at end of Reporting Period</b>	31,767,580	25,827,891	26,624,202	25,573,245	26,736,675	27,225,526	28,531,108	30,029,619	31,646,714	33,289,346	35,032,413

**BURDEKIN SHIRE COUNCIL**

**Budgeted Statement of Changes in Equity**

For the periods ending 30 June

	Total										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at the beginning of period	419,707,910	436,717,364	459,940,158	467,278,935	468,532,447	469,749,811	472,862,840	474,120,124	475,209,648	476,316,072	477,175,226
Increase (decrease) in net result	17,009,454	23,222,794	7,338,777	1,253,512	1,217,364	3,113,029	1,257,284	1,089,524	1,106,424	859,154	552,951
Other transfers to Capital and reserves											
Transfers from capital and reserves											
Transfers between capital and reserves											
Balance at the end of priod	436,717,364	459,940,158	467,278,935	468,532,447	469,749,811	472,862,840	474,120,124	475,209,648	476,316,072	477,175,226	477,728,177

	Retained Surplus/Deficit										
	Estim Act 2013	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at the beginning of period	22,589	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345
Increase (decrease) in net result	17,009,454	23,222,794	7,338,777	1,253,512	1,217,364	3,113,029	1,257,284	1,089,524	1,106,424	859,154	552,951
Other transfers to Capital and reserves	(19,484,805)	(23,781,100)	(7,889,914)	(1,446,139)	(1,406,734)	(3,507,477)	(1,239,624)	(1,094,652)	(1,287,450)	(941,860)	(580,305)
Transfers from capital and reserves	2,451,127	562,333	557,240	200,000	200,000	380,495			176,000	100,000	
Transfers between capital and reserves											
Balance at the end of priod	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345	9,991



**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Changes in Equity**

For the periods ending 30 June

	Reserves										
	Estim Act 2013	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at the beginning of period	24,480,912	29,476,377	23,075,456	23,337,323	21,743,817	22,377,433	22,355,393	23,112,615	24,079,493	25,158,578	26,234,386
Increase (decrease) in net result											
Other transfers to Capital and reserves	19,020,457	23,167,225	7,121,081	885,131	831,361	2,783,594	896,733	775,563	947,504	278,666	272,635
Transfers from capital and reserves	(2,451,127)	(562,333)	(557,240)	(200,000)	(200,000)	(380,495)			(176,000)	(100,000)	
Transfers between capital and reserves	(11,573,865)	(29,005,813)	(6,301,974)	(2,278,637)	2,255	(2,425,139)	(139,511)	191,315	307,581	897,142	941,536
Balance at the end of priod	29,476,377	23,075,456	23,337,323	21,743,817	22,377,433	22,355,393	23,112,615	24,079,493	25,158,578	26,234,386	27,448,557

**BURDEKIN SHIRE COUNCIL**

For the periods ending 30 June

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**THE FOLLOWING REPORTS DO NOT FORM PART OF THE  
BUDGET STATEMENTS. THEY HAVE BEEN PROVIDED AS  
ADDITIONAL MANAGEMENT INFORMATION TO ASSIST  
THE READER IN THEIR ANALYSIS OF THE BUDGET.**

**BURDEKIN SHIRE COUNCIL**

**Statement of Original Budget by Program**  
For the periods ending 30 June

Functions :	Corporate Council result										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>											
Rates and utility charges	35,442,500	33,635,868	35,596,242	37,190,003	38,806,466	40,689,514	42,465,043	44,234,962	46,461,370	48,478,915	50,391,028
Less Discounts	(3,534,900)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)
Total fees and charges	2,315,232	2,245,300	2,357,564	2,475,438	2,599,206	2,729,163	2,865,618	3,008,896	3,159,337	3,317,301	3,483,162
Interest revenue	1,574,000	1,816,000	1,819,288	1,888,263	1,873,931	1,956,701	2,024,413	2,113,676	2,222,960	2,339,356	2,441,601
Contributions and donations	196,900	140,330	147,346	154,712	162,445	170,566	179,092	188,045	197,445	207,316	217,679
Government grants and subsidies	5,585,143	4,206,640	3,494,212	3,581,565	3,671,103	3,762,878	3,856,948	3,953,370	4,052,202	4,153,504	4,257,340
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100	1,898,505	1,993,430	2,093,101	2,197,756	2,307,643	2,423,025	2,544,176
Other operating revenue	181,718	135,050	141,802	148,889	156,331	164,143	172,346	180,961	190,006	199,504	209,476
Internal service provider revenue											
Internal revenue subsidies											
Total Operating Revenue	43,890,593	43,532,188	44,991,454	46,959,970	48,880,987	51,179,395	53,369,561	55,590,666	58,303,963	60,831,921	63,257,462
<b>Operating Expenses</b>											
Employee benefits	16,741,716	17,461,894	18,316,203	19,048,845	19,693,339	20,382,598	21,095,981	21,834,331	22,598,526	23,389,468	24,208,091
Goods and services	16,045,383	15,428,121	15,781,802	16,330,888	17,147,428	18,256,795	18,917,631	19,863,509	21,120,679	21,912,709	23,008,339
Internal service provider payments											
External finance expense	505,248	463,840	516,109	586,145	603,168	664,926	788,562	912,685	972,702	1,031,021	1,164,157
Depreciation	8,871,276	9,220,118	9,748,563	10,240,580	10,739,688	11,302,047	11,870,103	12,470,617	13,085,632	13,739,569	14,423,924
Total Operating Costs	42,163,623	42,573,973	44,362,677	46,206,458	48,183,623	50,606,366	52,672,277	55,081,142	57,777,539	60,072,767	62,804,511
<b>Surplus / (deficit) from operations</b>	<b>1,726,970</b>	<b>958,215</b>	<b>628,777</b>	<b>753,512</b>	<b>697,364</b>	<b>573,029</b>	<b>697,284</b>	<b>509,524</b>	<b>526,424</b>	<b>759,154</b>	<b>452,951</b>
Capital contributions and donations	19,625										
Government grants and subsidies	15,142,905	22,264,579	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Gain from capital items	119,954										
<b>Net Result</b>	<b>17,009,454</b>	<b>23,222,794</b>	<b>7,338,777</b>	<b>1,253,512</b>	<b>1,217,364</b>	<b>3,113,029</b>	<b>1,257,284</b>	<b>1,089,524</b>	<b>1,106,424</b>	<b>859,154</b>	<b>552,951</b>
<b>Appropriations</b>											
Retained surplus (deficit) from prior years	22,589	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345
Net Result	17,009,454	23,222,794	7,338,777	1,253,512	1,217,364	3,113,029	1,257,284	1,089,524	1,106,424	859,154	552,951
Other transfers from (to) capital account	(119,954)										
Funds (utilities for) created from - capital funding	(344,394)	(613,875)	(768,833)	(561,008)	(575,373)	(723,883)	(342,891)	(319,089)	(339,946)	(663,194)	(307,670)
Transfers (to) reserves	(19,020,457)	(23,167,225)	(7,121,081)	(885,131)	(831,361)	(2,783,594)	(896,733)	(775,563)	(947,504)	(278,666)	(272,635)
Transfers from reserves	2,451,127	562,333	557,240	200,000	200,000	380,495			176,000	100,000	
Interfunction transfers											
<b>Retained surplus (deficit) at period end</b>	<b>(1,635)</b>	<b>2,392</b>	<b>8,495</b>	<b>15,868</b>	<b>26,498</b>	<b>12,545</b>	<b>30,205</b>	<b>25,077</b>	<b>20,051</b>	<b>37,345</b>	<b>9,991</b>
<b>Capital Funding Sources</b>											
Disposal proceeds of non current assets	735,475	480,000	600,000	720,000	755,000	793,000	833,000	875,000	920,000	966,000	1,014,300
Capital sustainability reserve	9,687,335	8,782,860	8,783,029	9,161,709	9,829,925	10,379,678	10,842,106	11,341,794	11,840,543	12,384,919	12,924,880
Govt capital grants and subsidies expended	8,452,020	28,735,563	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Developer Contributions expended	14,319										
Funds expended from reserves	667,815	350,000	200,000	2,500,000	30,000	450,000	250,000				100,000
Loans for capital projects expended	1,681,144	1,920,000	4,670,000	2,300,000	2,225,000	3,655,000	4,750,000	3,450,000	3,110,000	3,700,000	5,500,000
Funds from general revenue required	344,394	613,875	768,833	561,008	575,373	723,883	342,891	319,089	339,946	663,194	307,670
<b>Total capital funding sources utilised</b>	<b>21,582,502</b>	<b>40,882,298</b>	<b>21,731,862</b>	<b>15,742,717</b>	<b>13,935,298</b>	<b>18,541,561</b>	<b>17,577,997</b>	<b>16,565,883</b>	<b>16,790,489</b>	<b>17,814,113</b>	<b>19,946,850</b>
<b>Capital Funding Applications</b>											
Land & Improvements		80,000	2,000,000			100,000	2,000,000			100,000	2,000,000
Buildings	1,151,674	207,500	2,605,000	462,500	240,000	2,167,000	682,000	675,000	605,000	850,000	300,000
Plant and Equipment	2,328,607	1,980,220	1,980,700	2,348,000	2,165,100	2,294,300	2,366,400	2,795,500	2,654,900	2,832,000	2,836,000
Transport	12,486,661	33,923,958	10,333,700	6,650,136	7,082,992	9,031,891	7,699,486	8,084,460	8,488,683	8,913,110	9,358,733
Water	569,884	950,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	500,000
Sewerage	1,612,854	800,000	1,150,000	3,450,000	1,230,000	1,650,000	1,450,000	1,200,000	1,200,000	1,200,000	1,200,000
Drainage	1,095,883	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Other Assets	527,312	230,000	520,000	180,000	135,000	145,000	110,000	110,000	110,000	110,000	110,000
Intangible assets	246,710	117,360	100,000		156,000	100,000		150,000	6,000		
Total non current asset expenditure	20,019,585	39,289,038	19,989,400	13,890,636	11,809,092	16,388,191	15,207,886	13,914,960	13,964,583	14,905,110	16,804,733
Principal loan repayments	1,562,917	1,593,260	1,742,462	1,852,081	2,126,206	2,153,370	2,370,111	2,650,923	2,825,906	2,909,003	3,142,117
<b>Total capital funding applications</b>	<b>21,582,502</b>	<b>40,882,298</b>	<b>21,731,862</b>	<b>15,742,717</b>	<b>13,935,298</b>	<b>18,541,561</b>	<b>17,577,997</b>	<b>16,565,883</b>	<b>16,790,489</b>	<b>17,814,113</b>	<b>19,946,850</b>
Future Capital Sustainability Reserve	10,303,576	10,383,326	10,991,352	11,712,715	12,264,970	12,829,831	13,500,320	14,271,635	15,159,216	16,156,358	17,297,894
Funds held in council general reserves	19,172,801	12,692,130	12,345,971	10,031,102	10,112,463	9,525,562	9,612,295	9,807,858	9,999,362	10,078,028	10,150,663
Revenue received in advance	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922
Retained surplus (deficit)	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345	9,991
Cash backing of rehabilitation provisions	389,131	746,639	1,104,147	1,461,655	1,819,163	2,176,671	2,534,179	2,891,687	3,249,195	3,606,703	3,964,211
Working capital cash	1,850,785	1,950,482	2,121,315	2,298,983	2,460,659	2,627,995	2,801,187	2,980,440	3,165,968	3,357,990	3,556,732
<b>Total cash held at end of year</b>	<b>31,767,580</b>	<b>25,827,891</b>	<b>26,624,202</b>	<b>25,573,245</b>	<b>26,736,675</b>	<b>27,225,526</b>	<b>28,531,108</b>	<b>30,029,619</b>	<b>31,646,714</b>	<b>33,289,346</b>	<b>35,032,413</b>

**BURDEKIN SHIRE COUNCIL**
**Statement of Original Budget by Program**

For the periods ending 30 June

Functions :	General										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>											
Rates and utility charges	24,901,500	23,560,268	24,951,828	26,067,355	27,176,275	28,440,470	29,707,758	30,973,216	32,661,425	34,118,656	35,438,422
Less Discounts	(2,560,900)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)	(287,000)
Total fees and charges	1,817,580	1,814,750	1,905,487	2,000,759	2,100,795	2,205,833	2,316,123	2,431,928	2,553,522	2,681,196	2,815,253
Interest revenue	689,000	840,400	808,964	825,340	849,752	873,066	900,907	939,132	985,874	1,034,830	1,068,345
Contributions and donations	111,732	110,330	115,846	121,638	127,719	134,104	140,808	147,847	155,239	163,000	171,149
Government grants and subsidies	5,585,143	4,206,640	3,494,212	3,581,565	3,671,103	3,762,878	3,856,948	3,953,370	4,052,202	4,153,504	4,257,340
Sales of contract and recoverable works	2,130,000	1,640,000	1,722,000	1,808,100	1,898,505	1,993,430	2,093,101	2,197,756	2,307,643	2,423,025	2,544,176
Other operating revenue	131,896	112,050	117,652	123,532	129,707	136,189	142,996	150,144	157,649	165,530	173,804
Internal service provider revenue	1,371,300	1,440,000	1,497,600	1,557,504	1,619,804	1,684,596	1,751,979	1,822,058	1,894,940	1,970,737	2,049,566
Internal revenue subsidies		(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
<b>Total Operating Revenue</b>	<b>34,177,251</b>	<b>33,307,438</b>	<b>34,196,589</b>	<b>35,668,793</b>	<b>37,156,660</b>	<b>38,813,566</b>	<b>40,493,620</b>	<b>42,198,451</b>	<b>44,351,494</b>	<b>46,293,478</b>	<b>48,101,055</b>
<b>Operating Expenses</b>											
Employee benefits	14,657,336	15,242,194	16,007,715	16,648,019	17,208,485	17,810,776	18,434,147	19,079,335	19,747,106	20,438,249	21,153,581
Goods and services	10,866,123	10,020,416	10,103,713	10,368,896	10,887,338	11,683,702	12,015,885	12,616,677	13,511,507	13,923,080	14,619,230
Internal service provider payments											
External finance expense	466,514	439,895	470,098	525,131	561,334	642,860	732,457	825,295	912,347	998,993	1,096,995
Depreciation	6,696,368	6,999,810	7,417,535	7,795,413	8,196,832	8,650,141	9,096,451	9,584,272	10,081,560	10,611,971	11,156,603
<b>Total Operating Costs</b>	<b>32,686,341</b>	<b>32,702,315</b>	<b>33,999,061</b>	<b>35,337,459</b>	<b>36,853,989</b>	<b>38,787,479</b>	<b>40,278,940</b>	<b>42,105,579</b>	<b>44,252,520</b>	<b>45,972,293</b>	<b>48,026,409</b>
<b>Surplus / (deficit) from operations</b>	<b>1,490,910</b>	<b>605,123</b>	<b>197,528</b>	<b>331,334</b>	<b>302,671</b>	<b>26,087</b>	<b>214,680</b>	<b>92,872</b>	<b>98,974</b>	<b>321,185</b>	<b>74,646</b>
Capital contributions and donations	19,625										
Government capital grants and subsidies	15,020,934	22,264,579	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Gain from capital items	119,954										
<b>Net Result</b>	<b>16,651,423</b>	<b>22,869,702</b>	<b>6,907,528</b>	<b>831,334</b>	<b>822,671</b>	<b>2,566,087</b>	<b>774,680</b>	<b>672,872</b>	<b>678,974</b>	<b>421,185</b>	<b>174,646</b>
<b>Appropriations</b>											
Retained surplus (deficit) from prior years	22,589	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345
<b>Net Result</b>	<b>16,651,423</b>	<b>22,869,702</b>	<b>6,907,528</b>	<b>831,334</b>	<b>822,671</b>	<b>2,566,087</b>	<b>774,680</b>	<b>672,872</b>	<b>678,974</b>	<b>421,185</b>	<b>174,646</b>
Other transfers from (to) capital account	(119,954)										
Funds (utilities for) created from - capital funding	(24,362)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)				(201,891)	
Transfers (to) reserves	(18,217,131)	(22,727,708)	(6,720,000)	(594,000)	(614,000)	(2,550,000)	(658,000)	(678,000)	(860,000)	(202,000)	(202,000)
Transfers from reserves	2,054,905	465,850	360,000	200,000	200,000	368,000			176,000		
Interfunction transfers	(369,105)	(403,817)	(341,425)	(229,961)	(198,041)	(198,040)	(99,020)				
<b>Retained surplus (deficit) at period end</b>	<b>(1,635)</b>	<b>2,392</b>	<b>8,495</b>	<b>15,868</b>	<b>26,498</b>	<b>12,545</b>	<b>30,205</b>	<b>25,077</b>	<b>20,051</b>	<b>37,345</b>	<b>9,991</b>
<b>Capital Funding Sources</b>											
Disposal proceeds of non current assets	735,475	480,000	600,000	720,000	755,000	793,000	833,000	875,000	920,000	966,000	1,014,300
Capital sustainability reserve	7,978,112	7,294,160	7,417,314	7,791,366	8,204,768	8,648,262	9,093,606	9,587,354	10,079,925	10,617,331	11,139,351
Govt capital grants and subsidies expended	8,378,526	28,735,563	6,710,000	500,000	520,000	2,540,000	560,000	580,000	580,000	100,000	100,000
Developer Contributions expended	14,319										
Funds expended from reserves	181,194										
Loans for capital projects expended	1,681,144	1,920,000	2,670,000	2,300,000	2,225,000	3,655,000	2,750,000	3,450,000	3,110,000	3,700,000	3,500,000
Funds from general revenue required	24,362	200,000	200,000	200,000	200,000	200,000				201,891	
<b>Total capital funding sources utilised</b>	<b>18,993,132</b>	<b>38,629,723</b>	<b>17,597,314</b>	<b>11,511,366</b>	<b>11,904,768</b>	<b>15,836,262</b>	<b>13,236,606</b>	<b>14,492,354</b>	<b>14,689,925</b>	<b>15,585,222</b>	<b>15,753,651</b>
<b>Capital Funding Applications</b>											
Land & Improvements											
Buildings	1,151,674	207,500	2,605,000	462,500	240,000	2,167,000	682,000	675,000	605,000	850,000	300,000
Plant and Equipment	2,328,607	1,980,220	1,980,700	2,348,000	2,165,100	2,294,300	2,366,400	2,795,500	2,654,900	2,832,000	2,836,000
Transport	12,486,661	33,923,958	10,333,700	6,650,136	7,082,992	9,031,891	7,699,486	8,084,460	8,488,683	8,913,110	9,358,733
Water											
Sewerage											
Drainage	1,095,883	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Other Assets	408,466	110,000	370,000	180,000	135,000	110,000	110,000	110,000	110,000	110,000	110,000
Intangible assets	246,710	117,360	100,000		156,000	100,000		150,000	6,000		
<b>Total non current asset expenditure</b>	<b>17,718,001</b>	<b>37,339,038</b>	<b>16,389,400</b>	<b>10,140,636</b>	<b>10,279,092</b>	<b>14,203,191</b>	<b>11,357,886</b>	<b>12,314,960</b>	<b>12,364,583</b>	<b>13,205,110</b>	<b>13,104,733</b>
Principal loan repayments	1,275,131	1,290,685	1,207,914	1,370,730	1,625,676	1,633,071	1,878,720	2,177,394	2,325,342	2,380,112	2,648,918
<b>Total capital funding applications</b>	<b>18,993,132</b>	<b>38,629,723</b>	<b>17,597,314</b>	<b>11,511,366</b>	<b>11,904,768</b>	<b>15,836,262</b>	<b>13,236,606</b>	<b>14,492,354</b>	<b>14,689,925</b>	<b>15,585,222</b>	<b>15,753,651</b>
Future Capital Sustainability Reserve	300,101	5,751	5,972	10,019	2,083	3,962	6,807	3,725	5,360		17,252
Funds held in council general reserves	11,678,983	5,205,278	4,855,278	4,749,278	4,643,278	4,285,278	4,383,278	4,481,278	4,585,278	4,687,278	4,789,278
Revenue received in advance	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922	52,922
Retained surplus (deficit)	(1,635)	2,392	8,495	15,868	26,498	12,545	30,205	25,077	20,051	37,345	9,991
Cash backing of rehabilitation provisions											
Working capital cash	1,850,785	1,950,482	2,121,315	2,298,983	2,460,659	2,627,995	2,801,187	2,980,440	3,165,968	3,357,990	3,556,732
<b>Total cash held at end of year</b>	<b>13,881,156</b>	<b>7,216,825</b>	<b>7,043,982</b>	<b>7,127,070</b>	<b>7,185,440</b>	<b>6,982,702</b>	<b>7,274,399</b>	<b>7,543,442</b>	<b>7,829,579</b>	<b>8,135,535</b>	<b>8,426,175</b>



**BURDEKIN SHIRE COUNCIL**

**Statement of Original Budget by Program**

For the periods ending 30 June

Functions :	Waste										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>											
Rates and utility charges	3,433,000	3,440,900	3,698,967	3,846,925	3,985,414	4,244,465	4,371,798	4,502,951	4,651,548	4,828,306	5,011,781
Less Discounts	(313,000)										
Total fees and charges	299,152	233,250	244,912	257,157	270,014	283,514	297,689	312,573	328,201	344,611	361,841
Interest revenue	78,000	108,700	120,702	134,622	152,657	172,968	192,404	213,374	233,299	253,475	269,611
Contributions and donations											
Government grants and subsidies											
Sales of contract and recoverable works											
Other operating revenue	17,500	20,500	21,525	22,601	23,731	24,917	26,162	27,470	28,843	30,285	31,799
Internal service provider revenue											
Internal revenue subsidies		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
<b>Total Operating Revenue</b>	<b>3,514,652</b>	<b>3,933,350</b>	<b>4,216,106</b>	<b>4,391,305</b>	<b>4,561,816</b>	<b>4,855,864</b>	<b>5,018,053</b>	<b>5,186,368</b>	<b>5,371,891</b>	<b>5,586,677</b>	<b>5,805,032</b>
<b>Operating Expenses</b>											
Employee benefits	151,000	185,600	193,024	200,744	207,770	215,041	222,567	230,356	238,418	246,762	255,398
Goods and services	2,747,000	2,764,205	2,902,415	3,047,535	3,199,911	3,359,906	3,527,901	3,704,296	3,889,510	4,083,985	4,288,184
Internal service provider payments	210,000	221,000	229,840	239,034	248,595	258,539	268,880	279,635	290,820	302,452	314,550
External finance expense	38,734	23,945	46,011	61,014	41,834	22,066	56,105	87,390	60,355	32,028	67,162
Depreciation	444,108	446,208	473,223	477,851	482,665	488,924	506,008	511,948	518,126	525,096	543,037
<b>Total Operating Costs</b>	<b>3,590,842</b>	<b>3,640,958</b>	<b>3,844,513</b>	<b>4,026,178</b>	<b>4,180,775</b>	<b>4,344,476</b>	<b>4,581,461</b>	<b>4,813,625</b>	<b>4,997,229</b>	<b>5,190,323</b>	<b>5,468,331</b>
<b>Surplus / (deficit) from operations</b>	<b>(76,190)</b>	<b>292,392</b>	<b>371,593</b>	<b>365,127</b>	<b>381,041</b>	<b>511,388</b>	<b>436,592</b>	<b>372,743</b>	<b>374,662</b>	<b>396,354</b>	<b>336,701</b>
Capital contributions and donations											
Government capital grants and subsidies											
Gain from capital items											
<b>Net Result</b>	<b>(76,190)</b>	<b>292,392</b>	<b>371,593</b>	<b>365,127</b>	<b>381,041</b>	<b>511,388</b>	<b>436,592</b>	<b>372,743</b>	<b>374,662</b>	<b>396,354</b>	<b>336,701</b>
<b>Appropriations</b>											
Retained surplus (deficit) from prior years											
<b>Net Result</b>	<b>(76,190)</b>	<b>292,392</b>	<b>371,593</b>	<b>365,127</b>	<b>381,041</b>	<b>511,388</b>	<b>436,592</b>	<b>372,743</b>	<b>374,662</b>	<b>396,354</b>	<b>336,701</b>
Other transfers from (to) capital account											
Funds (utilities for) created from - capital funding	(320,032)	(413,875)	(568,833)	(361,008)	(375,373)	(523,883)	(342,891)	(319,089)	(339,946)	(461,303)	(307,670)
Transfers (to) reserves				(4,119)	(5,668)		(93,701)	(53,654)	(34,716)	(35,051)	(29,031)
Transfers from reserves	396,222	61,483	197,240			12,495				100,000	
Interfunction transfers		60,000									
<b>Retained surplus (deficit) at period end</b>											
<b>Capital Funding Sources</b>											
Disposal proceeds of non current assets											
Capital sustainability reserve	86,600	88,700	115,715	120,343	125,157	131,416	148,500	154,440	160,618	167,588	185,529
Govt capital grants and subsidies expended											
Developer Contributions expended											
Funds expended from reserves											
Loans for capital projects expended			2,000,000				2,000,000				2,000,000
Funds from general revenue required	320,032	413,875	568,833	361,008	375,373	523,883	342,891	319,089	339,946	461,303	307,670
<b>Total capital funding sources utilised</b>	<b>406,632</b>	<b>502,575</b>	<b>2,684,548</b>	<b>481,351</b>	<b>500,530</b>	<b>655,299</b>	<b>2,491,391</b>	<b>473,529</b>	<b>500,564</b>	<b>628,891</b>	<b>2,493,199</b>
<b>Capital Funding Applications</b>											
Land & Improvements		80,000	2,000,000			100,000	2,000,000			100,000	2,000,000
Buildings											
Plant and Equipment											
Transport											
Water											
Sewerage											
Drainage											
Other Assets	118,846	120,000	150,000			35,000					
Intangible assets											
<b>Total non current asset expenditure</b>	<b>118,846</b>	<b>200,000</b>	<b>2,150,000</b>			<b>135,000</b>	<b>2,000,000</b>			<b>100,000</b>	<b>2,000,000</b>
Principal loan repayments	287,786	302,575	534,548	481,351	500,530	520,299	491,391	473,529	500,564	528,891	493,199
<b>Total capital funding applications</b>	<b>406,632</b>	<b>502,575</b>	<b>2,684,548</b>	<b>481,351</b>	<b>500,530</b>	<b>655,299</b>	<b>2,491,391</b>	<b>473,529</b>	<b>500,564</b>	<b>628,891</b>	<b>2,493,199</b>
Future Capital Sustainability Reserve											
Funds held in council general reserves	442,677	381,194	183,954	188,073	193,741	181,246	274,947	328,601	363,317	298,368	327,399
Revenue received in advance											
Retained surplus (deficit)											
Cash backing of rehabilitation provisions	389,131	746,639	1,104,147	1,461,655	1,819,163	2,176,671	2,534,179	2,891,687	3,249,195	3,606,703	3,964,211
Working capital cash											
<b>Total cash held at end of year</b>	<b>831,808</b>	<b>1,127,833</b>	<b>1,288,101</b>	<b>1,649,728</b>	<b>2,012,904</b>	<b>2,357,917</b>	<b>2,809,126</b>	<b>3,220,288</b>	<b>3,612,512</b>	<b>3,905,071</b>	<b>4,291,610</b>

**BURDEKIN SHIRE COUNCIL**

**Statement of Original Budget by Program**

For the periods ending 30 June

Functions :	Sewerage										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>											
Rates and utility charges	3,704,000	3,443,100	3,546,393	3,723,712	3,947,134	4,140,543	4,347,570	4,543,210	4,743,111	4,932,835	5,130,148
Less Discounts	(337,000)										
Total fees and charges	120,000	98,300	103,215	108,375	113,793	119,482	125,456	131,728	138,314	145,229	152,490
Interest revenue	440,000	470,600	500,318	516,593	436,478	450,696	451,035	462,973	488,949	518,034	550,687
Contributions and donations	44,168	15,000	15,750	16,537	17,363	18,231	19,142	20,099	21,103	22,158	23,265
Government grants and subsidies											
Sales of contract and recoverable works											
Other operating revenue	2,500	2,500	2,625	2,756	2,893	3,037	3,188	3,347	3,514	3,689	3,873
Internal service provider revenue											
Internal revenue subsidies											
<b>Total Operating Revenue</b>	<b>3,973,668</b>	<b>4,029,500</b>	<b>4,168,301</b>	<b>4,367,973</b>	<b>4,517,661</b>	<b>4,731,989</b>	<b>4,946,391</b>	<b>5,161,357</b>	<b>5,394,991</b>	<b>5,621,945</b>	<b>5,860,463</b>
<b>Operating Expenses</b>											
Employee benefits	1,041,000	1,120,750	1,165,580	1,212,203	1,254,630	1,298,542	1,343,990	1,391,029	1,439,715	1,490,105	1,542,258
Goods and services	903,260	972,450	1,021,072	1,072,125	1,125,731	1,182,017	1,241,117	1,303,172	1,368,330	1,436,746	1,508,583
Internal service provider payments	568,050	596,000	619,840	644,633	670,418	697,235	725,124	754,129	784,294	815,666	848,292
External finance expense											
Depreciation	1,214,200	1,244,600	1,305,070	1,390,343	1,457,933	1,532,824	1,609,121	1,686,264	1,766,904	1,851,196	1,939,300
<b>Total Operating Costs</b>	<b>3,726,510</b>	<b>3,933,800</b>	<b>4,111,562</b>	<b>4,319,304</b>	<b>4,508,712</b>	<b>4,710,618</b>	<b>4,919,352</b>	<b>5,134,594</b>	<b>5,359,243</b>	<b>5,593,713</b>	<b>5,838,433</b>
<b>Surplus / (deficit) from operations</b>	<b>247,158</b>	<b>95,700</b>	<b>56,739</b>	<b>48,669</b>	<b>8,949</b>	<b>21,371</b>	<b>27,039</b>	<b>26,763</b>	<b>35,748</b>	<b>28,232</b>	<b>22,030</b>
Capital contributions and donations											
Government capital grants and subsidies											
Gain from capital items											
<b>Net Result</b>	<b>247,158</b>	<b>95,700</b>	<b>56,739</b>	<b>48,669</b>	<b>8,949</b>	<b>21,371</b>	<b>27,039</b>	<b>26,763</b>	<b>35,748</b>	<b>28,232</b>	<b>22,030</b>
<b>Appropriations</b>											
Retained surplus (deficit) from prior years											
<b>Net Result</b>	<b>247,158</b>	<b>95,700</b>	<b>56,739</b>	<b>48,669</b>	<b>8,949</b>	<b>21,371</b>	<b>27,039</b>	<b>26,763</b>	<b>35,748</b>	<b>28,232</b>	<b>22,030</b>
Other transfers from (to) capital account											
Funds (utilities for) created from - capital funding											
Transfers (to) reserves	(418,222)	(241,476)	(200,124)	(80,590)	(8,949)	(21,371)	(27,039)	(26,763)	(35,748)	(28,232)	(22,030)
Transfers from reserves											
Interfunction transfers	171,064	145,776	143,385	31,921							
<b>Retained surplus (deficit) at period end</b>											
<b>Capital Funding Sources</b>											
Disposal proceeds of non current assets											
Capital sustainability reserve	1,247,623	750,000	950,000	950,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Govt capital grants and subsidies expended											
Developer Contributions expended											
Funds expended from reserves	365,231	50,000	200,000	2,500,000	30,000	450,000	250,000				
Loans for capital projects expended											
Funds from general revenue required											
<b>Total capital funding sources utilised</b>	<b>1,612,854</b>	<b>800,000</b>	<b>1,150,000</b>	<b>3,450,000</b>	<b>1,230,000</b>	<b>1,650,000</b>	<b>1,450,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>
<b>Capital Funding Applications</b>											
Land & Improvements											
Buildings											
Plant and Equipment											
Transport											
Water											
Sewerage	1,612,854	800,000	1,150,000	3,450,000	1,230,000	1,650,000	1,450,000	1,200,000	1,200,000	1,200,000	1,200,000
Drainage											
Other Assets											
Intangible assets											
Total non current asset expenditure	1,612,854	800,000	1,150,000	3,450,000	1,230,000	1,650,000	1,450,000	1,200,000	1,200,000	1,200,000	1,200,000
Principal loan repayments											
<b>Total capital funding applications</b>	<b>1,612,854</b>	<b>800,000</b>	<b>1,150,000</b>	<b>3,450,000</b>	<b>1,230,000</b>	<b>1,650,000</b>	<b>1,450,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,200,000</b>
Future Capital Sustainability Reserve	6,369,922	6,864,522	7,219,592	7,659,935	7,917,868	8,250,692	8,659,813	9,146,077	9,712,981	10,364,177	11,103,477
Funds held in council general reserves	2,980,051	3,171,527	3,171,651	752,241	731,190	302,561	79,600	106,363	142,111	170,343	192,373
Revenue received in advance											
Retained surplus (deficit)											
Cash backing of rehabilitation provisions											
Working capital cash											
<b>Total cash held at end of year</b>	<b>9,349,973</b>	<b>10,036,049</b>	<b>10,391,243</b>	<b>8,412,176</b>	<b>8,649,058</b>	<b>8,553,253</b>	<b>8,739,413</b>	<b>9,252,440</b>	<b>9,855,092</b>	<b>10,534,520</b>	<b>11,295,850</b>

**BURDEKIN SHIRE COUNCIL**

**Statement of Original Budget by Program**

For the periods ending 30 June

Functions :	Water										
	RBUD 2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>											
Rates and utility charges	3,404,000	3,191,600	3,399,054	3,552,011	3,697,643	3,864,036	4,037,917	4,215,585	4,405,286	4,599,118	4,810,677
Less Discounts	(324,000)										
Total fees and charges	78,500	99,000	103,950	109,147	114,604	120,334	126,350	132,667	139,300	146,265	153,578
Interest revenue	367,000	396,300	389,304	411,708	435,044	459,971	480,067	498,197	514,838	533,017	552,958
Contributions and donations	41,000	15,000	15,750	16,537	17,363	18,231	19,142	20,099	21,103	22,158	23,265
Government grants and subsidies											
Sales of contract and recoverable works											
Other operating revenue	29,822										
Internal service provider revenue											
Internal revenue subsidies											
<b>Total Operating Revenue</b>	<b>3,596,322</b>	<b>3,701,900</b>	<b>3,908,058</b>	<b>4,089,403</b>	<b>4,264,654</b>	<b>4,462,572</b>	<b>4,663,476</b>	<b>4,866,548</b>	<b>5,080,527</b>	<b>5,300,558</b>	<b>5,540,478</b>
<b>Operating Expenses</b>											
Employee benefits	892,380	913,350	949,884	987,879	1,022,454	1,058,239	1,095,277	1,133,611	1,173,287	1,214,352	1,256,854
Goods and services	1,529,000	1,671,050	1,754,602	1,842,332	1,934,448	2,031,170	2,132,728	2,239,364	2,351,332	2,468,898	2,592,342
Internal service provider payments	593,250	623,000	647,920	673,837	700,791	728,822	757,975	788,294	819,826	852,619	886,724
External finance expense											
Depreciation	516,600	529,500	552,735	576,973	602,258	630,158	658,523	688,133	719,042	751,306	784,984
<b>Total Operating Costs</b>	<b>3,531,230</b>	<b>3,736,900</b>	<b>3,905,141</b>	<b>4,081,021</b>	<b>4,259,951</b>	<b>4,448,389</b>	<b>4,644,503</b>	<b>4,849,402</b>	<b>5,063,487</b>	<b>5,287,175</b>	<b>5,520,904</b>
<b>Surplus / (deficit) from operations</b>	<b>65,092</b>	<b>(35,000)</b>	<b>2,917</b>	<b>8,382</b>	<b>4,703</b>	<b>14,183</b>	<b>18,973</b>	<b>17,146</b>	<b>17,040</b>	<b>13,383</b>	<b>19,574</b>
Capital contributions and donations											
Government capital grants and subsidies	121,971										
Gain from capital items											
<b>Net Result</b>	<b>187,063</b>	<b>(35,000)</b>	<b>2,917</b>	<b>8,382</b>	<b>4,703</b>	<b>14,183</b>	<b>18,973</b>	<b>17,146</b>	<b>17,040</b>	<b>13,383</b>	<b>19,574</b>
<b>Appropriations</b>											
Retained surplus (deficit) from prior years											
<b>Net Result</b>	<b>187,063</b>	<b>(35,000)</b>	<b>2,917</b>	<b>8,382</b>	<b>4,703</b>	<b>14,183</b>	<b>18,973</b>	<b>17,146</b>	<b>17,040</b>	<b>13,383</b>	<b>19,574</b>
Other transfers from (to) capital account											
Funds (utilities for) created from - capital funding											
Transfers (to) reserves	(385,104)	(198,041)	(200,957)	(206,422)	(202,744)	(212,223)	(117,993)	(17,146)	(17,040)	(13,383)	(19,574)
Transfers from reserves		35,000									
Interfunction transfers	198,041	198,041	198,040	198,040	198,041	198,040	99,020				
<b>Retained surplus (deficit) at period end</b>											
<b>Capital Funding Sources</b>											
Disposal proceeds of non current assets											
Capital sustainability reserve	375,000	650,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	400,000
Govt capital grants and subsidies expended	73,494										
Developer Contributions expended											
Funds expended from reserves	121,390	300,000									100,000
Loans for capital projects expended											
Funds from general revenue required											
<b>Total capital funding sources utilised</b>	<b>569,884</b>	<b>950,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>500,000</b>
<b>Capital Funding Applications</b>											
Land & Improvements											
Buildings											
Plant and Equipment											
Transport											
Water	569,884	950,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	500,000
Sewerage											
Drainage											
Other Assets											
Intangible assets											
Total non current asset expenditure	569,884	950,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	500,000
Principal loan repayments											
<b>Total capital funding applications</b>	<b>569,884</b>	<b>950,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>500,000</b>
Future Capital Sustainability Reserve	3,633,553	3,513,053	3,765,788	4,042,761	4,345,019	4,575,177	4,833,700	5,121,833	5,440,875	5,792,181	6,177,165
Funds held in council general reserves	4,071,090	3,934,131	4,135,088	4,341,510	4,544,254	4,756,477	4,874,470	4,891,616	4,908,656	4,922,039	4,841,613
Revenue received in advance											
Retained surplus (deficit)											
Cash backing of rehabilitation provisions											
Working capital cash											
<b>Total cash held at end of year</b>	<b>7,704,643</b>	<b>7,447,184</b>	<b>7,900,876</b>	<b>8,384,271</b>	<b>8,889,273</b>	<b>9,331,654</b>	<b>9,708,170</b>	<b>10,013,449</b>	<b>10,349,531</b>	<b>10,714,220</b>	<b>11,018,778</b>

## **BURDEKIN SHIRE COUNCIL**

### **Budgeted Appropriation Statement**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$
Retained Surplus/(Deficit) from prior years.	22,589	(1,635)	2,392	8,495
Net result for the period	17,009,454	23,222,794	7,338,777	1,253,512
	17,032,043	23,221,159	7,341,169	1,262,007
<b>Appropriations</b>				
Transfers to capital :-	(119,954)			
Other capital income	(344,394)	(613,875)	(768,833)	(561,008)
Funds (utilised for) created from - capital funding	(464,348)	(613,875)	(768,833)	(561,008)
Net transfer (to) from capital	(14,916,987)	(22,264,579)	(6,710,000)	(500,000)
Net transfer (to) from the Constrained Works Reserve				
Transfer (to) from the Grants and Contributions				
Reimbursement Reserve	(245,543)			
Accumulated surplus/(deficit) available for transfer to general reserves	1,405,165	342,705	(137,664)	200,999
Capital Reserves :				
Transfer (to) from the Water Reserve	(263,133)	(163,041)	(200,957)	(206,422)
Transfer (to) from the Sewerage Reserve	(418,222)	(241,476)	(200,124)	(80,590)
Transfer (to) from the Carryover Capital Works Reserve	(173,954)			
Recurrent Reserves :				
Transfer (to) from the Recurrent Maintenance Reserve	(551,491)	64,204	547,240	101,881
	(1,635)	2,392	8,495	15,868

**BURDEKIN SHIRE COUNCIL****Budgeted Statement of Capital Funding**

For the periods ending 30 June

	RBUD 2012/13	2013/14	2014/15	2015/16
	\$	\$	\$	\$
<b>Capital Funding Sources</b>				
General revenue used (excess funds provided)	344,394	613,875	768,833	561,008
Proceeds from the sale of non current assets	735,475	480,000	600,000	720,000
Capital sustainability funds expended	9,687,335	8,782,860	8,783,029	9,161,709
Funds from loan borrowings expended in the period	1,681,144	1,920,000	4,670,000	2,300,000
Constrained grants and developer contributions	8,466,339	28,735,563	6,710,000	500,000
Water Reserve	121,390	300,000		
Sewerage Reserve	365,231	50,000	200,000	2,500,000
Carryover Capital Works Reserve	181,194			
	21,582,502	40,882,298	21,731,862	15,742,717
<b>Capital Funding Applications</b>				
Land & Improvements		80,000	2,000,000	
Buildings	1,151,674	207,500	2,605,000	462,500
Plant and Equipment	2,328,607	1,980,220	1,980,700	2,348,000
Transport	12,486,661	33,923,958	10,333,700	6,650,136
Water	569,884	950,000	300,000	300,000
Sewerage	1,612,854	800,000	1,150,000	3,450,000
Drainage	1,095,883	1,000,000	1,000,000	500,000
Other Assets	527,312	230,000	520,000	180,000
Intangible assets	246,710	117,360	100,000	
	20,019,585	39,289,038	19,989,400	13,890,636
Principle loan repayments:				
Queensland Treasury Corporation	1,562,917	1,593,260	1,742,462	1,852,081
	21,582,502	40,882,298	21,731,862	15,742,717

**BURDEKIN SHIRE COUNCIL**

Cash Analysis Report

For the periods ending 30 June

	RBUD 2012/13		2013/14	
	Cash held	Provision balance (Shortfall)	Cash to date	Provision balance (Shortfall)
<b>Cash Holdings</b>				
<b>CASH HOLDINGS AT PERIOD END</b>	\$ 31,767,580		\$ 746,639	\$ 14,943,659
Represented by :-				
Constrained Grants and Subsidies Reserve		6,534,048		63,064
Constrained Developer Contributions Reserve		155,236		155,236
Water Reserve		4,071,090		3,934,131
Sewerage Reserve		2,980,051		3,171,527
Capital Maintenance Reserve		33,336		33,336
Carryover Capital Works Reserve		207,253		207,253
Recurrent Maintenance Reserve		5,191,787		5,127,583
Future Capital Sustainability Reserve		19,172,801		12,692,130
		10,303,576		10,383,326
Revenue received in advance		52,922		52,922
Retained surplus/(deficit) at period end		(1,635)		2,392
<b>Cash backing of rehabilitation provisions</b>				
Refuse sites	389,131	14,943,659	746,639	14,943,659
<b>Movement in Working Capital Accounts</b>				
<b>Assets</b>				
Receivables	586,134	3,070,109	586,134	3,070,109
Loans to community orgs.	423,544	401,360	423,544	401,360
Inventories	253,803	967,587	253,803	967,587
Inventory land for devel. & sale	70,689	70,689	70,689	70,689
Prepayments		183,824		183,824
<b>NET MOVEMENT IN ASSETS</b>				
	1,334,170	4,622,880	1,334,170	4,622,880
<b>Liabilities</b>				
Creditors and accruals	337,062	2,134,267	337,062	2,134,267
Current employee entitlements	828,901	1,514,294	828,901	1,514,294
Non current employee entitle.		2,656,898		2,756,595
<b>NET MOVEMENT IN LIABILITIES</b>				
	1,165,963	6,305,459	1,165,963	6,405,156
Net Assets minus Liabilities	168,206	1,682,579	168,206	1,782,276
	A	B	A	B
<b>Net working capital cash (deficit)</b>				
		A + B		A + B
<b>CASH HOLDINGS AT PERIOD END</b>		1,850,785		1,950,482
	31,767,580			25,827,891
<b>Analysis of the Council's Capital A/c</b>				
Non current capital assets		428,882,673		458,471,593
Add - Unspent capital cash held		10,303,576		10,383,326
Add - Rehabilitation cash funded from depreciation		389,131		746,639
Total capital assets		439,575,380		469,601,558
Capital loans		7,253,729		7,580,469
Rehabilitation provisions		14,943,659		14,943,659
Total capital debt		22,197,388		22,524,128
Net capital assets minus net capital debt		417,377,992		447,077,430
		X		X
<b>Capital account</b>		176,348,041		205,967,729
Capital cash held in reserves		10,303,576		10,383,326
Asset revaluation reserve		230,894,581		230,894,581
Total balance of Council capital		417,546,198		447,245,636
		Y		Y
<b>Working Capital balance in Capital A/c</b>		X - Y = A		X - Y = A
		168,206		168,206

# BURDEKIN SHIRE COUNCIL

Cash Analysis Report

For the periods ending 30 June

	2014/15	2015/16
	\$	\$
<b>Cash Holdings</b>		
<b>CASH HOLDINGS AT PERIOD END</b>	26,624,202	25,573,245
Represented by :-		
Constrained Grants and Subsidies Reserve	63,064	63,064
Constrained Developer Contributions Reserve	155,236	155,236
Water Reserve	4,135,088	4,341,510
Sewerage Reserve	3,171,651	752,241
Capital Maintenance Reserve	33,336	33,336
Carryover Capital Works Reserve	207,253	207,253
Recurrent Maintenance Reserve	4,580,343	4,478,462
Future Capital Sustainability Reserve	10,991,352	11,712,715
Revenue received in advance	10,991,352	11,712,715
Retained surplus/(deficit) at period end.	8,495	15,868
<b>Cash backing of rehabilitation provisions</b>		
Refuse sites	1,104,147	1,461,655
Provision balance	14,943,659	14,943,659
(Shortfall)	(13,839,512)	(13,482,004)
Cash held	1,104,147	1,461,655
<b>Movement in Working Capital Accounts</b>		
<b>Assets</b>		
Receivables	586,134	3,070,109
Loans to community orgs.	423,544	401,360
Inventories	253,803	967,587
Inventory land for devel. & sale	70,689	70,689
Prepayments	183,824	183,824
NET MOVEMENT IN ASSETS	1,334,170	4,622,880
<b>Liabilities</b>		
Creditors and accruals	337,062	2,134,267
Current employee entitlements	828,901	1,637,859
Non current employee entitle.	2,866,857	2,981,531
NET MOVEMENT IN LIABILITIES	1,165,963	6,753,657
Net Assets minus Liabilities	168,206	2,130,777
<b>Net working capital cash (deficit)</b>		
<b>CASH HOLDINGS AT PERIOD END</b>	2,121,315	2,298,983
<b>Analysis of the Council's Capital A/c</b>		
Non current capital assets	468,112,430	471,042,486
Add - Unspent capital cash held	10,991,352	11,712,715
Add - Rehabilitation cash funded from depreciation	1,104,147	1,461,655
Total capital assets	480,207,929	484,216,856
Capital loans	10,508,007	10,955,926
Rehabilitation provisions	14,943,659	14,943,659
Total capital debt	25,451,666	25,899,585
Net capital assets minus net capital debt	454,756,263	458,317,271
<b>Capital account</b>		
Capital cash held in reserves	213,038,536	215,878,181
Asset revaluation reserve	10,991,352	11,712,715
Total balance of Council capital	230,894,581	230,894,581
<b>Working Capital balance in Capital A/c</b>		
	Y	Y
	X - Y = A	X - Y = A
	168,206	168,206

## BURDEKIN SHIRE REVENUE STATEMENT FOR 2013/14

### A. Differential General Rates

General rates (including differential rates) are for services, facilities and activities that are supplied or undertaken for the benefit of the community in general (rather than a particular person) as stated in the Local Government Act 2009 at Section 92.

Council supports seven (7) differential categories which enable Council to address the economic circumstances of the community as a whole and/or the circumstances of particular sectors.

In making general rates, Council raises an amount of revenue it sees as being appropriate to maintain and improve assets and provide services to the Shire as a whole. In deciding how that revenue is raised, Council takes into account the following factors –

- The rateable value of land, including valuation relativities among land, and the rates which would be payable if only one general rate was adopted.
- The level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate.
- The use of the land in so far as it relates to the extent of utilisation of Council services.
- Location and access to services.
- With an extensive road network, particularly in rural areas of the Shire and demands on Council to upgrade the standard of roads for harvesting, transportation of rural product, processing and services associated with the sugar, grazing, horticulture and aquaculture industries, Council considers those areas benefiting from access to improved road and infrastructure standards should contribute appropriately to Council's revenue base to maintain the high level of road services expected.
- In the case of sugar milling operations, Council has taken into account that the increased costs of infrastructure associated with maintaining and upgrading roads including tramway corridors, cane sidings and other infrastructure associated with these operations, contribute to Council's costs in maintaining and upgrading the standards of roads within the Shire.
- In the case of commercial water supply business, Council has taken into account that the existence of predominantly above-ground water delivery and drainage infrastructure within or adjacent to road reserves impacts directly on Council roads and associated drainage, and contributes particularly to Council's costs in maintaining and upgrading the standard of roads and drainage.
- At the same time, Council acknowledges and again has taken into account that improved services including but not limited to: recreation and sporting, swimming pools, community, cultural, library, welfare services, public halls, environmental health services and amenities, parks and playgrounds, cemeteries, Council's public buildings, Council's economic development initiatives, improvements and development work in the Council's principal towns are Local Government services which should be met by the whole community.

The annual valuation made by the Department of Natural Resources and Mines of all lands in the Burdekin Shire area shall have force and effect for the period of twelve months commencing on 1 July 2013.

The Council determines that a method of differential general rating be applied to all rateable land in the Shire on the bases set out hereunder.



- (a) The categories and criteria for each category are:-

**Category A – Residential** : Land used for purposes described by the land use codes in Category A of the Table below and within the townships of Ayr, Home Hill, Brandon, Clare, Millaroo, Dalbeg, Giru and other localities within the Shire.

**Category B – Commercial and Industrial**: Land used for purposes described by the land use codes in Category B of the Table below and predominantly located in the principal towns of Ayr and Home Hill.

**Category C – Grazing and Livestock**: Land used for purposes described by the land use codes in Category C of the Table below and located outside urban areas.

**Category D – Rural – Sugar Cane**: Land used for the purpose described by the land use code in Category D of the Table below being the district's principal agricultural crop of sugar cane within the Pioneer, Kalamia, Inkerman and Invicta Mill areas.

**Category E – Rural – Other**: Land used for the purposes described by the land use codes in Category E of the Table below predominantly being for the district's produce, other than sugar cane, grazing and livestock.

**Category F – Sugar Milling**: Land used for the Pioneer, Kalamia, Inkerman and Invicta sugar mills and predominantly used for the processing of sugar cane.

**Category G – Commercial Water Business**: Land used for purposes of and incidental to commercial water delivery and drainage.

- (b) The Council has identified the category in which each parcel of rateable land in the area is included, applying the criteria specified in Section A. (a) above, as set out in the Table on page 4.

In the Table, "Land Use Codes" means those Land Use Codes used by the Department of Natural Resources and Mines to classify land within the Shire boundaries during the period of the valuation which becomes effective for rating purposes from 1 July 2013.

- (c) Under Chapter 4, Part 5 of the Local Government Regulation 2012, the Council advises as follows –
- (i) The categories of rateable land in the Shire and the criteria by which the land is categorised is outlined in Section A(a) above;
  - (ii) The category in which the land to which the rate notice applies is shown on the rate notice;
  - (iii) The category in which the land is included was identified by the Burdekin Shire Council;
  - (iv) If owners of rateable land consider their land should have been included in another category, they may object against that categorisation by lodging with the Chief Executive Officer, Burdekin Shire Council, a notice of objection in the prescribed form within thirty (30) days of the date of issue of the rate notice (forms are available through Council's Rates Section);
  - (v) The only ground for objecting is that the owner considers the land should belong to a different rating category;
  - (vi) The owner is liable to pay the amount in the rate notice even if the owner gives an objection notice;

- (vii) If the rating category of the owner's land is changed because of the objection, the rates will be adjusted at that time;
- (viii) The making of an objection, or the starting of an appeal, does not stop the levying and recovery of rates on the land; and
- (ix) Postal address of the Chief Executive Officer, Burdekin Shire Council is PO Box 974, AYR Q4807.
- (d) Differential general rates are hereby made and levied on the unimproved value (UV) or site value (SV) of all rateable land in the Shire included in the specified category as set out hereunder :-

Category A – RESIDENTIAL	1.189 cents in the \$ on the value of the land.
Category B – COMMERCIAL & INDUSTRIAL	1.153 cents in the \$ on the value of the land.
Category C – GRAZING & LIVESTOCK	2.116 cents in the \$ on the value of the land.
Category D – RURAL SUGAR CANE	3.551 cents in the \$ on the value of the land.
Category E – RURAL OTHER	1.968 cents in the \$ on the value of the land.
Category F – SUGAR MILLING	26.431 cents in the \$ on the value of the land.
Category G - COMMERCIAL WATER BUSINESS	68.119 cents in the \$ on the value of the land.

#### B. Limitation of Increase in Rates Levied

The Council has not resolved to exercise the powers conferred under Local Government Regulation 2012 Section 116 – Limitation of increase in rates or charges levied.

#### C. Minimum General Rates

Local Government Regulation 2012 Section 77 provides that *“The local government may identify parcels of rateable land to which a minimum amount of general rates applies in any way the local government considers appropriate”*.

Council also has power, where differential general rates are made and levied, to apply a different level of minimum general rate for each category of land.

The Council considers that the following minimum general rates are reasonable to recover Council's administrative costs and appropriate revenue for services provided by the Council to all properties irrespective of their rateable value, and which lend themselves to recovery of rates by a minimum general rate.

The following minimum general rates shall apply:

Categories A, B, C, D & E -	\$ 894
Category F -	\$14,800
Category G -	\$ 2,505

**TABLE**

<b>COLUMN 1</b> <b>Category</b>	<b>COLUMN 2</b> <b>Identification</b>
A - RESIDENTIAL	<p>Land having any of the following Land Use Codes excluding property numbers 1872, 6214, 6215, 6220, 6221, 6781, 6782, 12390, 12391, 12463 to 12465 and 12580 to 12594:-</p> <p>01 - Vacant Urban Land; 02 - Single Unit Dwelling; 03 - Multiple Dwelling (Flats); 04 - Large Homesite – Vacant (less than 10ha); 05 - Large Homesite – Dwelling; 06 - Outbuilding; 07 - Guest House/Private Hotel; 08 – Building Units; 09 - Group Title; 21 – Residential Institutions (Non-Medical Care); 72 - Residential Subdivisions; 97 - Welfare Homes/Institutions.</p>
B - COMMERCIAL & INDUSTRIAL	<p>Land having any of the following Land Use Codes including property numbers 1872, 6214, 6215, 6220, 6221, 6781, 6782, 12390, 12391, 12463 to 12465 and 12580 to 12594:-</p> <p>10 - Combined Multi-Dwelling &amp; Shops; 11 – Shop - Single; 12 - Shops - Shopping Group (more than 6 shops); 13 - Shopping Group (2 to 6 shops); 14 - Shops - Main Retail; 15 - Shops - Secondary Retail; 16 - Drive-in Shopping Centres; 17 - Restaurant; 18 - Special Tourist Attraction; 19 – Walkway; 20 - Marina; 22 – Car Park; 23 - Retail Warehouse; 24 - Sales Area Outdoor; 25 Offices; 26 - Funeral Parlours; 27 - Hospitals, Conv. Homes (Medical Care) (Private); 28 – Warehouses &amp; Bulk Stores; 29 – Transport Terminal; 30 - Service Station; 31 - Oil Depots; 32 – Wharves; 33 - Builders' Yard/Contractors' Yard; 34 Cold Stores - Iceworks; 35 General Industry; 36 - Light Industry; 37 – Noxious/Offensive Industry; 38 - Advertising - Hoarding; 39 – Harbour Industries; 40 – Extractive; 41 - Child Care; 42 - Hotel/Tavern; 43 - Motel; 44 – Nurseries; 45 - Theatres and Cinemas; 46 - Drive-in Theatre; 47 - Licensed Clubs; 48 - Sports Clubs/Facilities; 49 - Caravan Parks; 50 - Other Clubs Non-Business; 51 - Religious; 52 - Cemeteries; 53 - Secondary Land Use Code for Commonwealth ownership; 54 - Secondary Land Use Code for State ownership; 55 - Library; 56 - Showgrounds/Racecourses/Airfields; 57 – Parks and Gardens; 58 - Educational; 59 - Secondary Land Use Code for Local Authorities; 90 - Stratum; 91 - Transformers; 92 - Defence Force Establishments; 96 - Public Hospital; 99 - Community Protection Centre.</p>
C - GRAZING & LIVESTOCK	<p>Land having any of the following Land Use Codes :-</p> <p>60 - Sheep Grazing - Dry; 61 - Sheep Breeding; 64 - Cattle Grazing – Breeding; 65 - Cattle Breeding and Fattening; 66 Cattle Fattening; 67 Goats; 68 - Dairy Cattle – Quota Milk; 69 Dairy Cattle – None Quota Milk; 85 Pigs; 86 - Horses; 87 - Poultry.</p>
D - RURAL - SUGAR CANE	<p>Land having any of the following Land Use Codes:-</p> <p>75 - Sugar Cane.</p>
E - RURAL – OTHER	<p>Land having any of the following Land Use Codes excluding property numbers contained in Category G:-</p> <p>04 - Large Homesite – Vacant (10ha and greater); 70 - Cream; 71 – Oil Seeds; 73 - Grains; 74 – Turf Farms; 76 - Tobacco; 77 - Cotton; 78 - Rice; 79 - Orchards; 80 - Tropical Fruits; 81 – Pineapple; 82 - Vineyards; 83 - Small Crops and Fodder Irrigated; 84 - Small Crops Fodder Non- irrigated; 88 - Forestry and Logs; ; 89 – Animals Special; 93 - Peanuts; 94 - Vacant Rural Land; 95 - Reservoir, Dam, Bores.</p>
F - SUGAR MILLING	<p>Land having any of the following Property Numbers:-</p> <p>10565, 10566, 10567 and 10569</p>
G – COMMERCIAL WATER BUSINESS	<p>Land having any of the following Property Numbers:-</p> <p>2400, 2568, 2577, 2588, 2788, 2921, 8597, 8750, 9013, 14387 and 16723.</p>

The above minimum general rate provisions shall not apply to any land under the ownership of the North Burdekin Water Board and the South Burdekin Water Board and used for channel and ancillary Water Board purposes.

#### D. Rebates and Concessions

##### (a) Remission of Rates and Charges

It is the Council's policy to provide assistance by way of a remission of rates to eligible pensioners who comply with the policies of Council as identified hereunder.

##### Council Remission

For the year ended 30 June 2014 a bona fide pensioner, who is in receipt of a full pension/allowance, who produces a Pensioner Concession Card from Centrelink or a Pensioner Concession Card or a Repatriation Health Card – For All Conditions issued by the Department of Veteran Affairs, will be allowed a rates remission on property which is the principal place of residence of the pensioner and is owned by the pensioner. This policy shall also extend to bona fide pensioners who either have another bona fide pensioner(s) residing with them under the same roof or have any other person or persons earning an income residing under the same roof and to War Widows who are the holders of a Gold Card.

Such rates remission to be calculated as **half the sum** of the relevant General Rates, Water Charges, Sewerage Charges, Septic Charges, and CBD 2 Separate Charge (excluding Waste Service Charges, Environment Separate Charge, Alva Beach Rural Fire Brigade, Clare Rural Fire Brigade, Mount Kelly Rural Fire Brigade, Scott Rural Fire Brigade, Wunjunga SBS Translator Special Charge and Emergency Management, Fire and Rescue Levy) in respect of a bona fide full pensioner(s) to the maximum allowable rates remission set at **\$342**.

The Council may in its discretion consider any **case on its merits** where special circumstances apply; and allow such remission as it sees fit up to the maximum remission.

A remission shall be allowed to a bona fide pensioner who is in receipt of a pension/allowance, who produces a Pensioner Concession Card from Centrelink or a Pensioner Concession Card or a Repatriation Health Card – For All Conditions issued by the Department of Veteran Affairs, and who occupies a dwelling in respect to which a **life tenancy** has been granted by way of Will only and providing there is no provision in the Will which relieves the life tenant of the obligation to pay the rates and charges levied in respect of the property and providing such property is the principal place of residence of the pensioner.

A remission shall be allowed to a bona fide pensioner who is a **resident of an Institution caring for the aged**, including hospitals and Blue Nursing Units, or is in **family care**.

Applications for remission of rates and charges by qualifying applicants who own relevant properties on 1 July 2013 are to be dealt with in the following manner:

- a. For existing bona fide Pensioners, the details currently held continue to be used for annual verification with Centrelink/Department of Veteran Affairs; and
- b. For new bona fide Pensioners or Pensioners requesting Council remission due to special circumstances, an annual application is required to be made and received.

The amount of pension payable at time of the verification from Centrelink/Department of Veteran Affairs will determine the eligibility for the Council remission.

A remission granted pursuant to this section is only applicable for the period of time that the applicant pensioner is the owner of the property and all requirements set out above remain fulfilled. If the principal

place of residence is disposed of during the year, a supplementary rates notice will be issued to the owner of the property representing the proportionate share of the remission from date of sale to 30 June next.

State Government Subsidy :

For the year ending 30 June 2014, an approved pensioner as defined in guidelines for the State Government's Pensioner Rate Subsidy Scheme shall be entitled to a State Government subsidy equivalent to 20 per cent of the cost of rates and charges levied, excluding any amount in excess of \$1,000 per annum levied. The maximum entitlement is **\$200**. Notwithstanding the provisions of this clause, eligible pensioners will be entitled to the State Government subsidy up to an amount of \$200, even if Council rates are not paid by the Due Date.

Donations' Policies :

For each financial year in the seweraged areas of Ayr, Brandon and Home Hill, donations equivalent to 90% of the remission of half the sum of the relevant sewerage charges in respect of second and subsequent pedestals and/or urinals at premises or land used for private schools, churches, welfare and youth organisations, sporting purposes and public halls, excluding premises licensed under the Liquor Act will be made to the relevant community organisations immediately upon payment in full, together with arrears if any, of all levied rates and charges. The Council may, in its discretion, consider any case on its merits where special circumstances apply and make such donations as Council considers appropriate.

(b) Application for Rates Relief on Grounds of Hardship

Ratepayers may apply for rate relief with an application on the basis of hardship supported by relevant documentation. The Council's policy governing the consideration of any application for relief on the grounds of hardship is currently as follows :-

- A. An applicant will be eligible for consideration of rates remission on the grounds of financial hardship upon complying with the following criteria:-
  - (i) The applicant does not have reasonable assets external to the land upon which the application for relief on the grounds of hardship applies to; and
  - (ii) Payment of rates by the applicant would cause financial hardship within the next twelve (12) months;
- B. Applicants will be required to disclose private financial documentation including, where applicable, the previous two (2) years tax returns, profit and loss statement and balance sheet as prepared by a registered accountant or tax agent;
- C. For ratepayers experiencing difficulties with payment of rates, the Council may consider allowing delayed payment of rates and any arrears interest over a period of up to two (2) years, upon written application to the Chief Executive Officer for a periodic payment plan.

Further, if there is evidence acceptable to Council that any eligible pensioner is unable to meet rate obligations and is unable to enter into a periodic payment plan for payment of overdue rates, Council may, in exceptional circumstances agree to the overdue rates remaining a charge on the land to be recovered following the death of an eligible pensioner/pensioners or as a result of sale/transfer of the land, providing such property is the principal place of residence of the pensioner.

## E. Waste Service

### 1.0 DEFINITIONS

**'Authorised Officer'** means a person authorised under the *Environmental Protection Act 1994*.

**'Commercial Waste'** means waste (other than green waste, recyclable waste, interceptor waste or waste discharged to a sewer) produced as a result of the ordinary use or occupation of the premises, being —

- (a) a hotel, motel, caravan park, cafe, food store or canteen;
- (b) an assembly building, institutional building, kindergarten, child minding centre, school or other building used for education;
- (c) premises where a sport or game is ordinarily played in public;
- (d) an exhibition ground, show ground or racecourse; or
- (e) an office, shop or other premises where business or work, other than a manufacturing process, is carried out.

**'Defined Service Area'** means the sections of the Burdekin Shire that are provided with a waste service as shown in Schedule 1 of Council's Waste Management Policy.

**'Domestic Waste'** means waste (other than domestic clean-up waste, green waste, recyclable waste, interceptor waste or waste discharged to a sewer) resulting from the ordinary domestic use or occupation of any premises or any part thereof, being—

- (a) a single unit private dwelling;
- (b) premises containing two or more separate flats, apartments or other dwelling units; or
- (c) a boarding house, hostel, lodging house or guest house

**'Green Waste'** means grass clippings, trees, bushes, shrubs, loppings of trees, bushes or shrubs, or similar matter produced as a result of the ordinary use or occupation of premises.

**'Industrial Waste'** means interceptor waste and waste other than—

- (a) commercial waste;
- (b) domestic clean-up waste;
- (c) domestic waste;
- (d) green waste;
- (e) recyclable interceptor waste;
- (f) recyclable waste;
- (g) waste discharged to a sewer.

**'Occupied Land'** means land other than vacant land and includes land with a shed, caravan or similar structure, where people may reside, regardless of the length of time.

**'Rates'** includes supplementary rates.

**'Special Event'** refers to a community event held by a charitable or non-profit community group.

**'Three-Bin Service Area'** means a designated area where one 140L mobile bin of refuse is collected and disposed of weekly, one 240L mobile bin of recyclables and one 240L mobile bin of green waste is collected and disposed of fortnightly.

**'Two-Bin Service Area'** means a designated area where one 140L mobile bin of refuse is collected and disposed of weekly and one 240L mobile bin of recyclables is collected and disposed of fortnightly.

**'Waste Service'** refers to the storage, collection and conveyance of waste and the disposal thereof.

**'Waste Services Charges'** means the charges set by Council in this Revenue Statement.

## 2.0 DOMESTIC SERVICES

### 2.1 General

Only bins supplied by Burdekin Shire Council are eligible for Council's collection service. The Council may impound ineligible bins that residents leave out for collection, including bins that residents bring from other councils or buy privately.

The bins supplied to a property are to remain at that property when there are changes in occupants, including with the sale of the property.

### 2.2 Kerbside Service

The kerbside service for the Shire is either a Three-Bin Service or a Two-Bin Service. Schedule 1 of the Waste Management Policy defines the service areas.

The Two-Bin Service consists of:

- a 140 litre kerbside refuse service, or alternatively a 240 litre service (bin with red lid)\* collected weekly;
- a 240 litre kerbside recycling service (bin with yellow lid) collected fortnightly

The Three-Bin Service includes the following in addition to the above service:

- a 240 litre kerbside green waste service (bin with light green lid) collected on alternate fortnights.

\* *Residents may request to change to the 240 litre general waste bin. The larger bin will incur a higher charge.*

### 2.3 Levying of Charges for Kerbside Waste Collection

Council will provide waste services to occupied land only.

The owner of any residential premises or land within the defined service area that is capable of producing waste will be levied a waste service charge. The type of waste service charge will depend on whether the premise is located within a Three-Bin Service or a Two-Bin Service area.

For a residential premise or land outside of these areas, the owner or occupier is required to service their own refuse bins on a weekly basis. Fees will apply for the disposal of these wastes at Council's waste facilities.

### 2.4 Services Based on Type of Residential Premise

#### *House or House with Granny Flat*

All houses must have, at least, a single waste service: i.e. within a Three-Bin Service Area - 1 x 140L mobile refuse bins, 1 x 240L mobile recycling bin, and 1 x 240L mobile green waste bin; and within a Two-Bin Service Area – 1 x 140L mobile refuse bin and 1 x 240L mobile recycling bin.

#### *Multi-Residential Premise including Duplexes*

Multi-residential premises include two or more permanently constructed residential units (single occupancy per unit).

Council will supply each unit with 1 x 140L mobile refuse bin and 1 x 240L mobile recycling bin. Council's authorised officer will determine the provision of a green waste service for premises within the Three-Bin Service area.

The green waste service for multi-residential premises will be a communal service with the bins shared between the units. The owner or the owner's representative may make a written request for an extra green waste service for a particular unit.

Alternatively, a bulk waste bin may be provided (through a private contractor) for the general waste portion of the service. The bulk bin must be the equivalent of the calculated volume of the 140L mobile refuse bins, rounded up to the next bulk bin size.

Council's authorised officers will determine the minimum refuse services that the owner must provide.

***Residential Unit attached to Commercial/Industrial Premises***

Council's authorised officers will determine the waste services for residential unit/s. The commercial/industrial portion of the premises shall receive a commercial/industrial service (refer to Commercial/Industrial Requirements).

**2.5 Residential Premises not within the Defined Service Area**

All occupied land within the Shire that is outside the defined service area, and therefore not receiving a regular waste collection service, will be required to pay for the disposal of their waste at Council's waste facilities.

Residents who would like to receive a domestic waste service are required to submit a request in writing.

When determining the request, Council's authorised officers will consider the following:

- (i) if the collection vehicles can access the area;
- (ii) whether it is economically viable for the contractor to provide the requested service; and
- (iii) if there is support from 65% of property owners in the road in favour of receiving the service.

**3.0 COMMERCIAL AND INDUSTRIAL SERVICES**

Commercial and industrial premises within the defined service area, as described in Schedule 1 of the Waste Management Policy, are required to have a general waste service with a minimum collection frequency of weekly.

Each premise shall have either, a 240 litre mobile refuse bin or equivalent service provided by an approved private contractor plus a recycling service supplied through council.

Where council has been notified that a private contractor undertakes waste collection services and the general waste service cancelled as per section 6.3, waste charges levied will consist of the relevant recycling service component as detailed in the revenue statement.

Item specific recycling services eg bulk cardboard, scrap metal and the like may be available through a private contractor.

**4.0 CHARITIES AND COMMUNITY GROUPS**

Council's authorised officers may grant an exemption, refund, or part refund on payments for waste service charges or for a waste service charge for a 'special event' by charities and non-profit community groups meeting the following criteria:

- The organisation must be based in and provide services to the residents of the Burdekin Shire.
- A charity and non-profit community group includes:
  - Church, ministry and church-administered institutions for non-profit and charitable purposes,
  - Scouts and Girl Guides,
  - Veteran and War Widow Associations,
  - Voluntary, non-profit community and welfare organisations,
  - Volunteer bush fire brigades, and
  - Voluntary sporting organisations.
- Organisations that hold a commercial liquor licence or gaming licence do not qualify for an exemption.
- Organisations, the main activity of which is the responsibility of another level of government, do not qualify for an exemption.



## 5.0 BIN ENCLOSURES

Refer to Council's Waste Management Planning Scheme Policy for more information.

### 6.0 GENERAL ISSUES

#### 6.1 Change to service level

The owner may request a change to the service in writing or via Council's Customer Service Centre. The charges for these services are set annually in Council's Revenue Statement and Council will levy the amount via the rates notice.

The minimum charge levied for the change to service level will be six months.

#### 6.2 Lost or stolen bins

The replacement of lost or stolen bins will be at the discretion of the Manager Environment and Health.

The owner of the lost or stolen bin is to make a Police report in accordance with the Procedure for Lost and/or Stolen Bins.

Repeated reports of lost/stolen bins for a single property may incur a replacement fee.

#### 6.3 Cancelling a service

Cancelling of a waste service will only occur where the building has been demolished or is unfit for occupation. The cancelling of a waste service will not occur where the premises are unoccupied for a period.

A commercial or industrial premise may cancel their waste service provided they are to receive a waste and recycling service from a private contractor.

Cancelling a service will lead to a proportional reduction or refund of the annual levied charge.

#### 6.4 Commencing a service

Waste service charges will apply from the date of commencement or availability of service. New services commenced during the year are pro-rata levied.

#### 6.5 Assessment of bin quota/service level

Council's authorised officers have the discretion to amend waste management services depending on the needs of the residents and the waste generated.

#### 6.6 Bulk Bin service

Commercial premises that require a bulk bin service may contact an approved waste contractor to arrange a service at their own cost.

#### 6.7 Variations under this Policy

The Manager Environment and Health will assess written requests for an exemption, refund, part refund or variation under the Waste Management Policy.

#### 6.8 Requirements to kerbside collection

- Place bins on the kerb prior to 6:00am on collection day, and brought back within the property boundaries as soon as possible after collection, preferably by dusk.
- Place bins approximately one (1) metre apart and are not to be located near trees, parked cars or other obstacles that may prevent the truck from emptying the bin.
- Bins that are overfull (with the lid open more than 45 degrees); or too heavy (weigh more than 55 kilograms) will not be collected. Residents will need to take their waste to the landfill or transfer station, as the truck will not return to empty the bin. Disposal costs will apply.

- Recycling and green waste bins must only contain the products listed on the lid and/or in the brochure provided, which is also available on Council's website. Bins contaminated with unsuitable material may be issued with a notice and information brochure advising of the contamination.

When three (3) notices of contamination are issued, in a financial year the service may be suspended either for:

- (i) initially for one (1) month;
- (ii) for three (3) months if a further three (3) notices are left; or
- (iii) permanently,

at the discretion of the Manager Environment and Health.

- Charges will not be removed where greenwaste or recycling services have been suspended under this clause.

## 7.0 BIN CHARGES

The levying of a charge will occur on all lands and/or premises within the defined service area.

### 7.1 Consistent commencement of charges

- a) The levy for all waste and recycling charges will apply on a pro-rata basis from the date of delivery of the bins to the property.
- b) Where Council identifies that a domestic structure or occupied land is without a general waste, recycling or green waste collection charge, the charge will be levied pro-rata from the time that the structure was completed, or the occupied land was capable of producing waste. The backdating of charges will be for a maximum of one year.

### 7.2 Removal of charges

Removal of any waste and recycling charge on a pro-rata basis will only occur:

- a) When Council identifies that the domestic or commercial structure has been demolished and the land is unoccupied; or
- b) Upon supply of written evidence (eg. copy of new waste contract) that a commercial premise has an equivalent service provided by an alternative waste service provider.

## Waste Service Charges

The following waste service charges shall apply in the defined service area.

140L Rural Residential 2 Bin Service	\$375
240L Rural Residential 2 Bin Service	\$472
140L Residential 3 Bin Service	\$427
240L Residential 3 Bin service	\$524
240L Commercial 2 Bin Service	\$411
240L Commercial 3 Bin Service	\$463
140L Multiple Residential 2 Bin Service	\$375
240L Multiple Residential 2 Bin Service	\$472
Multiple Residential Green Waste Service as determined by Council authorised officer and in proportion to residences serviced	
Additional 140L Residential Refuse Bin	\$306
Additional 240L Residential Refuse Bin	\$403
Additional 240L Commercial Refuse Bin	\$322
Additional Residential Recycle Bin	\$ 69
Additional Commercial Recycle Bin	\$ 89

Additional Green Waste Bin

\$ 52

### Waste Access Charge

A Waste Access Charge of \$15 shall be levied on each rateable property without an existing refuse service in Category A (Residential), Category C (Grazing & Livestock), Category D (Rural Sugar Cane) and Category E (Rural Other) for access to free sorted domestic dumping at Landfill and Transfer Stations.

### F. Sewerage Scheme

Council is applying partial cost recovery, including a reasonable return on capital, as the basis for utility charges.

A sewerage charge will be levied on each rateable property, both vacant and occupied, that Council has or is able to provide with sewerage services and identified hereunder.

The sewerage charge is set to recover all of the costs associated with the provision of sewerage and waste water services provided by Council in the financial year. These costs include loan interest, depreciation and the cost of on-going maintenance and operation of the system, including treatment plant operations.

A charge is set, subject to the provisions hereunder, and referred to as classes of buildings in accordance with the "Building Code of Australia 1996" as amended, for each pedestal in residential dwellings and residential lots under the Body Corporate and Community Management Act 1997, or other community titles act that are connected to Council's sewerage system. Where sewerage services are provided to the common property of sewerage scheme land within the meaning of the Body Corporate and Community Management Act 1997, the Body Corporate shall be levied a charge on each pedestal.

(a) The Sewerage Area shall consist of: -

All land situated in the Shire of Burdekin that the Council is prepared to sewer. A parcel of land shall be deemed to be within a sewerage area if the Council is prepared to sewer any part of the land.

Such charges shall be levied to defray the cost of constructing sewerage including the payment of interest on and redemption of, the instalments into a sinking fund, in respect of any loan money borrowed for or in respect of such function and the cost of operating, maintaining, and managing sewerage.

The charges shall also apply in respect of any land or any structure, building or place on land that is not rateable under Section 93 of the Local Government Act 2009.

In this subsection reference is made to classes of Buildings. Buildings and portions of buildings shall be classified in accordance with the "Building Code of Australia 1996", as amended as follows -

Class 1 One or more buildings which in association constitute -

(a) Class 1a - a single dwelling being -

- (i) a detached house; or
- (ii) one or more attached dwellings, each being a building, separated by a fire resisting wall, including a row house, terrace house, town house or villa unit; or

(b) Class 1b - a boarding house, guest house, hostel or the like with a total floor area not exceeding 300 m2 and in which not more than 12 persons would ordinarily be resident, which is not located above or below another dwelling or another Class of building other than a private garage.

Class 2 - A building containing two or more sole-occupancy units each being a separate dwelling.

Class 3 - A residential building, other than a building of Class 1 or 2, which is a common place of long term or transient living for a number of unrelated persons, including: -

- (a) A boarding house, guest house, hostel, lodging house or backpackers' accommodation; or
- (b) A residential part of a hotel and motel; or
- (c) A residential part of a school; or
- (d) Accommodation for the aged, disabled or children; or
- (e) A residential part of a health-care building which accommodates members of staff.

Class 4 - A dwelling in a building that is Class 5, 6, 7, 8, or 9 if it is the only dwelling in the building.

Class 5 - An office building used for professional or commercial purposes, excluding buildings of Class 6, 7, 8, or 9.

Class 6 - A shop or other building for the sale of goods by retail or the supply of services direct to the public, including: -

- (a) An eating room, cafe, restaurant, milk or soft drink bars; or
- (b) A dining room, bar, shop or kiosk part of a hotel or motel; or
- (c) A hairdresser's and barber's shop, public laundry, or undertaker's establishment; or
- (d) Market or sale room, show room, or service station.

Class 7 - A building which is -

- (a) A public car park; or
- (b) for the storage, or display of goods or produce for sale by wholesale.

Class 8 - A laboratory, or a building in which a handicraft or process for the production, assembling, altering, repairing, packing, finishing, or cleaning of goods or produce is carried on for trade, sale, or gain.

Class 9 - A building of a public nature -

- (a) Class 9a - a health-care building, including those parts of the building set aside as a laboratory; or
- (b) Class 9b - an assembly building, including a trade workshop, laboratory or the like in a primary or secondary school, but excluding any other parts of the building that are of another class.

Class 10 - a non-habitable building or structure -

- (a) Class 10a - a non-habitable building being a private garage, carport, shed, or the like; or
- (b) Class 10b - a structure being a fence, mast, antenna, retaining or free-standing wall, swimming pool or the like.

(b) The charges in the Sewerage Area shall be:-

A charge of **\$475** shall be made where sewerage is provided for a full year to Class 1a or Class 4 buildings and portion of buildings and to a single dwelling unit of a Class 2 building. This charge shall apply subject to Clause (c) hereunder. In respect of each and every parcel of vacant land separately valued for rating purposes, a charge of **\$475** for a full year shall be made.

A charge of **\$475** shall be made where sewerage is provided for a full year to a Lot contained in a Body Corporate and Community Management Act 1997 or another community title Act. This charge shall apply subject to Clause (c) hereunder. This charge shall be payable from the date of registration of the community titles scheme and shall be payable by the owner.

A **pro rata charge** based on **\$475** per annum shall apply in respect of any parcel of land to which sewerage supply is or is not connected and which becomes separately valued during the financial year or to which the Chief Executive Officer deems shall be separately valued during the financial year. Such charge is to take effect from the date of possession or date of effect of valuation, whichever is the earlier.

A **pro rata charge** based on **\$475** per annum shall apply in respect of any parcel of land to which sewerage supply is connected.

- (c) Two or more water closet pans installed at Class 1a or Class 4 buildings or portions of buildings and to a single dwelling unit of a Class 2 building shall be permitted without the imposition of charges other than those in Clause (b).
- (d) A charge of **\$475** shall be made for each water closet pan and/or each 1800mm of urinal or part thereof (as defined by the Standard Sewerage By-laws) connected, proposed to be connected or required to be connected (in accordance with the minimum number/s of water closet pans and/or urinals specified in the Building Code of Australia 1996) at Classes 1b, 3, 5, 6, 7, 8 & 9 buildings, or portions of buildings, where sewerage is available for a full year or on a pro rata basis according to the proportion of the year for which sewerage is available. In this sub- clause, the charge of **\$475** shall also apply in respect of three wall urinals or part thereof.
- (e) Notwithstanding the above, a charge of **\$475** shall be made for the first three and a charge of **\$237-50** for subsequent water closet pans and/or each 1,800 mm of urinal and part thereof (as defined by the Standard Sewerage By-laws) connected, proposed to be connected or required to be connected (in accordance with the minimum number/s of water closet pans and/or urinals specified in the Building Code of Australia 1996) at premises listed in the **Schedule** below, or as the Council may determine by resolution.

#### Schedule

*Motels, Hotels, Taverns, Accommodation Units, Caravan Parks, Service Stations, Non-Government Offices (includes combined workshops, warehouse), Shops, Restaurants, Skating Rinks, Cinemas, Drive-In Theatres, Factory, Foundry, Private Day Care Centres, Sporting Bodies with permanent liquor licences, Ayr Anzac Club – RSL Premises.*

- (f) A charge of **\$475** shall be made in respect of each separately valued parcel of land on which any building and portions of buildings are erected, and not being chargeable as hereinbefore set out.
- (g) Within the Sewerage Area, for premises that pump septic tank effluent to the sewer system, an annual charge equivalent to 60% of the standard sewerage charge of **\$475** which equates to **\$285** shall apply. Provided that approval of the Council is received to dispose of the effluent as aforesaid. Provided also that the Council shall apply an infrastructure contribution charge to be set as a General Charge by resolution of the Council.
- (h) Sewerage charges to be levied on sporting and other organisations (including the Burdekin Race Club, Home Hill) located outside the sewerage areas where these organisations provide their own pumping facilities and sewer line for the conveyance of sewage from their premises into the Council's Sewerage System be based on one-third (to the next) of the sum of the number of water closet pans plus each 1800mm of urinal installed for use at the premises at the rate of **\$475** per water closet pan.

## G. Water Supply Scheme

Council has resolved to charge for water services under a consumption based two-part pricing policy. The outcomes of this form of water supply demand management are aimed at community benefit from:

- o Establishment of a charging system more closely aligned to equitable user pays principles;
- o Reduced water consumption resulting in:
  - reduced operational costs,
  - deferment of future augmentation works for water treatment plants and delivery systems, and
  - an improved environmental balance of ground water reserves for future generations.

Council is applying partial full cost recovery, including a reasonable return on capital, as the basis for utility charges.

Council has adopted a two-part water pricing regime with an annual base allowance of zero kilolitres per meter for a minimum access charge of **\$387**.

- (a) The Council has resolved to introduce a consistent water charging regime for the provision of water and makes water charges on the bases set out below to be levied on all land within the Water Area as described below.

### The Water Area shall consist of:

All land situated in the Shire to which the Council is prepared to supply water including the Ayr/Brandon, Home Hill, Mt. Kelly and Giru Water Supply Schemes and the Airdmillan, Klondyke, Colevale, Groper Creek, Alva and Sutcliffe Water Supply Extensions. A parcel of land shall be deemed to be within a water area if the Council is prepared to supply water to any part of the land.

Such charges shall be levied to defray the cost of constructing the water supply including the payment of interest on and redemption of any loan money borrowed for or in respect of such function and the cost of operating, maintaining, and managing the water supply.

The charges shall also apply in respect of any land or other structure, building or place on land that is not rateable under Section 93 of the Local Government Act 2009.

- (b) The basis of the water charges in the Water Area shall be: -
- (i) a minimum access charge; and
  - (ii) a consumption charge for each kilolitre consumed as registered by a meter installed by Council.
- (c) Except as hereinunder provided, a minimum access charge of **\$387** shall be payable in respect of a water connection to any land and building (or part thereof) or other structure whether occupied or not and a minimum access charge of **\$387** shall be payable in respect of every parcel of vacant land separately valued for rating purposes to which the water supply is or is not connected.
- (d) For premises containing Lots under the Body Corporate and Community Management Act 1997 or another community title Act, where each Lot and Common Property is capable of separate measurement of water, a minimum access charge of **\$387** shall be payable in respect of each and every individual metered water connection point.
- (e) For premises containing Lots under the Body Corporate and Community Management Act 1997 or another community title Act, where each Lot and Common Property is not capable of separate measurement of

- water, a minimum access charge of **\$387** shall be payable in respect of each Lot as if each Lot was provided with an individual metered water connection point.
- (f) The minimum access charge shall be payable from the date of registration of the community titles scheme and shall be payable by the owner.
  - (g) Notwithstanding Clause (c) above, in respect of any land connected to the Groper Creek Water Supply Scheme, the minimum access charge of **\$387** shall not be payable until such time as any land or building (or part thereof) commences to draw water from the water supply scheme.
  - (h) A **pro rata charge** based on **\$387** per annum for all land situated in the Water Area shall apply in respect of any parcel of land to which water supply is, or is not connected and which becomes separately valued during the financial year or to which the Chief Executive Officer deems shall be separately valued during the financial year. Such charge is to take effect from the date of possession or date of effect of valuation, whichever is the earlier.
  - (i) A building, any part of which is separately occupied or capable of being separately occupied, shall be levied with a minimum access charge in respect of each and every individual metered water connection point, provided the building is in single title ownership.
  - (j) Where more than one building is erected on a parcel of land, one of which may be used for residential purposes and any others for business purposes, one minimum access charge shall be levied on such parcel of land in respect of each and every individual metered water connection point provided.
  - (k) Council does not levy a minimum access charge in respect of fire hose reels.

#### Consumption Readings and Charges

- (l) Water meters are read twice per year in October/November (half year reading) and May/June (end of year reading).

#### Consumption Charges for Water Consumed in the 2012/2013 Financial Year:

- (m) A consumption charge shall apply in the 2012/2013 financial year for each kilolitre consumed as registered by a meter installed by the Council in respect of water consumed between the October/November 2012 (half year reading) and the May/June 2013 (end of year reading).
- (n) For any rates assessment with more than one (1) meter, consumption charges shall be calculated individually on the basis of water consumption of each meter. No summing of consumption for that rates assessment will occur.
- (o) The charge for all water supplied to any land or structure, building or place for which a consumption charge is to be levied shall be based on the following -

For water usage up to and including 1,000,000 litres - **14.4 cents** per 1,000 litres.

For water usage above 1,000,000 litres - **72 cents** per 1,000 litres.

#### Consumption Charges for Water Consumed in the 2013/2014 Financial Year:

- (p) A consumption charge shall apply for each kilolitre consumed as registered by a meter installed by the Council in respect of water consumed in the 2013/2014 financial year.

For any rates assessment with more than one (1) meter, consumption charges shall be calculated individually on the basis of water consumption of each meter. No summing of consumption for that rates assessment will occur.

- (q) Water consumed between the May/June 2013 reading and May/June 2014 reading will be deemed to have been consumed in the 2013/2014 financial year and the charge for all water supplied to any land or structure, building or place for which a consumption charge is to be levied shall be based on the following -

For water usage up to and including 1,000,000 litres - **15 cents** per 1,000 litres.

For water usage above 1,000,000 litres - **75 cents** per 1,000 litres.

- (r) The charge for consumption shall be payable in addition to the minimum access charge.
- (s) For premises containing Lots under the Body Corporate and Community Management Act 1997 or another community title Act, where each Lot and Common Property is capable of separate measurement of water, consumption charges shall be calculated from the individual water meters serving each lot and common property.

For premises containing Lots under the Body Corporate and Community Management Act 1997 or another community title Act, where each Lot and Common Property is not capable of separate measurement of water, consumption charges shall be calculated from the property primary water meter and charged to the lots proportional to the lot entitlement schedule for the Community Title unless an agreement between the Body Corporate and Council has been entered into pursuant to section 154(4) of the Body Corporate and Community Management Act 1997. Each such lot shall attract water consumption charges in accordance with clause (m) above.

- (t) In respect of fire hose reel services, all existing services are to have meters fitted retrospectively where practicable. All such services will be then capable of being measured in respect of their water consumption and Council will levy a consumption charge for each kilolitre consumed. Dedicated fire mains are to be installed with no meter and they are not intended to be metered for consumption. Where a fire hose reel is connected off a dedicated fire main, a combination meter is to be installed and the consumption measurement is to be taken from the low flow (fire hose reel) meter only.
- (u) The Council intends to undertake two water meter readings per year based on the current format of October/November and May/June as an initial frequency and increased readings be considered as consumption trends and predictions are identified accurately and with confidence. Following the October/November meter reading a consumption charge (if applicable) shall be levied on the landowner based on the relevant consumption charges for water consumed in that financial year. Following the May/June meter reading, a consumption charge shall be levied on the landowner based on the relevant consumption charges. The calculation of the latter consumption charge will take into account total consumption and the levy of previous charges, if any.
- (v) If any meter in use ceases to register or is reported by an officer of the Council to be out of order or registering inaccurately, the Chief Executive Officer may estimate the charge for the water supplied during the period such meter was not in working order by considering the daily average consumption of a comparative period selected by the engineer or the whole of the previous financial year, whichever is the lowest, and multiplying this average by the number of days the meter is out of order or registering inaccurately. Notwithstanding the above, the Chief Executive Officer may cause a check meter to be installed and estimate the charge upon the registration thereof.



- (w) In the case where the Chief Executive Officer is satisfied, on reasonable grounds, that there was a previously undetected leak within the property boundaries, the Chief Executive Officer, in accordance with delegated powers from the Council, will determine the basis for charging consumption charges. His determination, entirely in his discretion, shall be made either upon the basis of annual consumption over the previous three year period or where there is not a history of consumption water charges prior to detection of the leak, and where the Chief Executive Officer is satisfied as to the bona fides of the claim, on the basis that the Chief Executive Officer shall reduce the consumption charges up to an amount of 50% of the amount otherwise payable

#### H. Environment Separate Charge

The Environment Separate Charge to meet the ongoing and proposed funding commitments towards environment improvement and natural resource conservation initiatives shall be **\$30** and shall apply equally to all rateable assessments.

#### I. CBD 2 Separate Charge

The CBD 2 Separate Charge to meet the ongoing payment of interest on and redemption of any instalments in respect of any loan money borrowed for or in respect of cost of constructing and implementing Stage 2 of the CBD Revitalisation Project shall be **\$10-03** and shall apply equally to all rateable assessments per annum **until 2014/15**.

#### J. Wunjunga SBS Translator Special Charge

The Wunjunga SBS Translator Supply Special Charge to meet the ongoing cost of repairs, maintenance and electricity supply to the SBS television translator shall be **\$4-07**. The benefited area is defined in a schedule of benefited properties (held by Council's Rates office).

#### K. Alva Beach Rural Fire Brigade Special Charge

The Alva Beach Rural Fire Brigade Special Charge shall be **\$30** and will be levied on all rateable land within the area marked on Plan No. RF1621 (held by Council's Rates office) for the purposes of raising funds for the Alva Beach Rural Fire Brigade. Funds collected are for the purpose of contributing to the purchase and maintenance of equipment and infrastructure by the Brigade. The Council is of the opinion that all land within the area receives a special benefit from those activities. The levy is based on the requirements of the Brigade as set out in its budget and agreed to annually by the Council.

#### L. Clare Rural Fire Brigade Special Charge

The Clare Rural Fire Brigade Special Charge shall be **\$20** and will be levied on all rateable land within the area marked on Plan No. RF0463 (held by Council's Rates office) for the purposes of raising funds for the Clare Rural Fire Brigade. Funds collected are for the purpose of contributing to the purchase and maintenance of equipment and infrastructure by the Brigade. The Council is of the opinion that all land within the area receives a special benefit from those activities. The levy is based on the requirements of the Brigade as set out in its budget and agreed to annually by the Council.

#### M. Mount Kelly Rural Fire Brigade Special Charge

The Mount Kelly Rural Fire Brigade Special Charge shall be **\$35** and will be levied on all rateable land within the area marked on Plan No. RF2009 (held by Council's rates office) for the purposes of raising funds for the Mount Kelly Rural Fire Brigade. Funds collected are for the purpose of contributing to the purchase and maintenance of equipment and infrastructure by the Brigade. The Council is of the opinion that all land within the area receives a special benefit from those activities. The levy is based on the requirements of the Brigade as set out in its budget and agreed to annually by the Council.

**N. Scott Rural Fire Brigade Special Charge**

The Scott Rural Fire Brigade Special Charge shall be \$50 and will be levied on all rateable land within the area marked on Plan No. RF0425 (held by Council's Rates office) for the purposes of raising funds for the Scott Rural Fire Brigade. Funds collected are for the purpose of contributing to the purchase and maintenance of equipment and infrastructure by the Brigade. The Council is of the opinion that all land within the area receives a special benefit from those activities. The levy is based on the requirements of the Brigade as set out in its budget and agreed to annually by the Council.

**O. Time within which Rates must be Paid**

Rates and charges must be paid by the Due Date, with the Due Date being thirty (30) days after the rate notices have been issued.

**P. Overdue Rates and Charges**

Rates and charges will become overdue if not paid by the due date.

**Q. Interest on Rates and Charges**

It is Council's policy to ensure that the interests of ratepayers are protected by discouraging the avoidance of responsibility for payment of rates and charges when due. To this end, Council will impose interest on rates and charges from the day they become overdue.

The rate of interest to be charged on overdue rates and charges shall be 11% compound interest charged at daily rests. The interest rate will be the maximum rate prescribed in the Local Government Regulation 2012.

**R. Recovery of Overdue Rates and Charges**

Council requires payment of rates and charges by the due date.

Overdue rates will attract interest calculated daily and added to the account monthly.

Legal action for rates and charges recovery may commence where ratepayers have overdue rates from a previous financial year.

**S. Periodic Payments Policy****In arrears**

Council will allow landowners who are unable to pay their rates by the due date to enter into an arrangement to make periodic payments in arrears following the levy of the rates and charges. Such arrangements are to be approved by the Chief Executive Officer by way of delegated powers from the Council, with no recovery action being taken while the arrangement is being maintained.

**In advance**

Council further states that there is no reason landowners cannot make periodic payments in advance of the levy of the rates and charges.

**T. Regulatory, Cost Recovery, Commercial and Other Fees**

Council shall by resolution fix regulatory fees for services and facilities including but not limited to, an application for, or the issue of, an approval, consent, licence, permission, registration or other authority under a local

government act. Such charges will generally be contained in the Register of Regulatory Fees as adopted by Council from time to time in the Fees and Charges schedule.

The regulatory and cost recovery fees shall be no more than the cost to the local government of providing the service or taking the action for which the fee is charged.

In accordance with Council's general corporate and contractual powers under the Local Government Act 2009, the Council shall by resolution fix a fee for the commercial or other voluntary supply and acquisition of goods and services.

END



## Debt Policy

**Commencement Date: 1 July 2013**

**Function:** Financial Management

### RESPONSIBILITIES

<b>Policy Owner</b>	<i>Director - Corporate &amp; Community Services</i>
<b>Policy Contact</b>	<i>Manager – Financial Services</i>
<b>Approval Authority</b>	<i>Council</i>
<b>Next Review Date</b>	<i>1 June 2014</i>

### REVISION HISTORY

Rev	Status	Date	Approver / Meeting	Resolution / Document No.
0	Draft	9 July 2013	Council Budget Meeting	

### 1 PURPOSE

The objective of this policy is to ensure the sound management of Council's existing and future debt.

### 2 SCOPE

This policy applies to borrowings for capital works by Burdekin Shire Council.

### 3 POLICY STATEMENT

- All external borrowing shall be obtained through the Queensland Treasury Corporation and Council shall continue to use the full range of Queensland Treasury Corporation's fund management services in order to enhance Council's loan/redemption procedures.
- Council aims to finance capital works and new assets to the greatest extent possible from revenue, grants and subsidies or any specific reserves primarily established to fund capital works.
- It is Council's intention to fully fund depreciation which is a significant source of funding.
- Council will not use long-term debt to finance operating activities or recurrent expenditure.
- Council will always be mindful of the additional cost incurred by the community when assets are required through borrowings, which increases the cost of providing capital infrastructure.
- The repayment for new and existing borrowings will be set at 10 years or less except in the case of borrowings for major long-life infrastructure assets where a repayment period will be determined on an individual basis.
- Detailed capital works and asset acquisition programs for the next 9 years together with the 10 year financial model will provide the basis for determination of funding options.

## Debt Policy

### Planned Borrowings

Planned borrowings for asset acquisition and replacement for the current financial year and the next nine financial years are as follows:

<b>Year of Borrowing</b>	<b>Function</b>	<b>Amount</b>	<b>Term</b>
30/06/2014	General	\$1,920,000	10 years
30/06/2015	General	\$2,670,000	10 years
30/06/2015	Waste	\$2,000,000	4 years
30/06/2016	General	\$2,300,000	10 years
30/06/2017	General	\$2,225,000	10 years
30/06/2018	General	\$3,655,000	10 years
30/06/2019	General	\$2,750,000	10 years
30/06/2019	Waste	\$2,000,000	4 years
30/06/2020	General	\$3,450,000	10 years
30/06/2021	General	\$3,110,000	10 years
30/06/2022	General	\$3,700,000	10 years
30/06/2023	General	\$3,500,000	10 years
30/06/2023	Waste	\$2,000,000	4 years

### Existing Borrowings

As at 31st March 2013, Council's existing borrowings and expected terms for repayment are as follows:-

<b>Loan</b>	<b>Debt Pool</b>	<b>Expected Loan Term</b>
Roadworks 4	3 Year	1.49
CBD Revitalisation 2	FRDP	1.13
Drainage	FRDP	0.72
Waste	3 Year	2.15
Drainage 2	3 Year	4.22
Drainage 3	6 Year	5.19
SES	3 Year	4.11
General	3 Year	4.30
General 2010	6 Year	7.11
General 2011	9 Year	8.20
General 2012	9 Year	8.90

**4 LEGISLATION**

Local Government Act 2009

Local Government Regulation 2012

Statutory Bodies Financial Arrangements Act 1982

Statutory Bodies Financial Arrangements Regulation 2007



## Investment Policy

**Commencement Date:** 1 July 2013

**Function:** Financial Management

### RESPONSIBILITIES

<b>Policy Owner</b>	<i>Director Corporate &amp; Community Services</i>
<b>Policy Contact</b>	<i>Manager Financial Services</i>
<b>Approval Authority</b>	<i>Council</i>
<b>Next Review Date</b>	<i>1 June 2014</i>

### REVISION HISTORY

Rev	Status	Date	Approver / Meeting	Resolution / Document No.
0	DRAFT	9 July 2013	Council Budget Meeting	

### 1 PURPOSE

The purpose of this policy is to maximise earnings from authorised investments of surplus funds after assessing market and minimising risks.

### 2 SCOPE

This policy applies to investment of surplus funds by the Manager Financial Services within Council's risk philosophy.

### 3 EXCEPTIONS

Not applicable

### 4 DEFINITIONS

Definitions are contained within the applicable legislation.

### 5 POLICY STATEMENT

Council's philosophy for investments is to protect the capital value of investments, with the objective of maximising returns, through an active investment strategy within the overall risk philosophy.

Council is committed to:

- Investing only in investments as authorised under current legislation
- Investing only with approved institutions
- Investing to facilitate diversification and minimise portfolio risk
- Investing to facilitate working capital requirements
- Maintaining documentary evidence of investments
- No more than 30% of Council's investments will be held with one financial institution or one fund manager for investments outside of Queensland Treasury Corporation

## **6 OBJECTIVES**

Council's investment objectives are to meet or exceed the fair value for each investment, as measured by Queensland Treasury Corporation's Fair Value Calculator.

## **7 PRINCIPLES**

"Fair value" means receiving an appropriate, or fair return for the risk inherent in the investment and is based on four key considerations

- Credit rating of the institution
- Amount of the investment
- Term of the investment
- Interest rate offered

## **8 PROCEDURES**

Procedures are evidenced by the investment documents.

## **9 LEGISLATION**

Local Government Act 2009

Local Government Regulation 2012

Statutory Bodies Financial Arrangements Act 1982

Statutory Bodies Financial Arrangements Regulation 2007

## **10 ASSOCIATED DOCUMENTS**

Documentary evidence of investments





## 2013/2014 Revenue Policy

**Commencement Date:** 1 July 2013

**Function:** Financial Management

### RESPONSIBILITIES

<b>Policy Owner</b>	<i>Director – Corporate &amp; Community Services</i>
<b>Policy Contact</b>	<i>Manager – Financial Services</i>
<b>Approval Authority</b>	<i>Council</i>
<b>Next Review Date</b>	<i>1 June 2014 (12 months)</i>

### REVISION HISTORY

Rev	Status	Date	Approver / Meeting	Resolution / Document No.
0	<i>Adopted</i>	<i>11/06/2013</i>	<i>Council Meeting</i>	<i>6.2</i>

### 1 PURPOSE

The Revenue Policy identifies the principles that Council intends to apply in the preparation and adoption of the 2013/2014 budget.

### 2 SCOPE

This policy will identify the principles Council intends to apply for—

- levying rates and charges,
- granting concessions for rates and charges,
- recovering overdue rates and charges, and
- setting cost-recovery fees.

This policy also addresses—

- the purpose for concessions,
- the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development, and
- the amount of each reserve to be kept in the operating fund and the way in which the local government intends to ensure funding is available to support the purpose of each reserve.

### 3 DEFINITIONS

Refer to dictionary schedules located in the *Local Government Act 2009* and *Local Government Regulation 2012*.

## 4 POLICY STATEMENT

### 4.1 Principles used for levying rates and charges

In levying rates and charges Council will apply the principles of—

- **Clarity** - making clear Council's and each ratepayer's responsibility to the rating regime;
- **Simplicity** - making the levying system simple and inexpensive to administer; and
- **Equity** - through flexible payment arrangements for ratepayers with a lower capacity to pay.

#### 4.1.1 Making rates and charges

In making rates and charges, Council will raise an amount of revenue appropriate to maintain and improve assets and provide services to the Shire as a whole. In deciding how that revenue is raised, Council will take into account the following factors:

- the rateable value of land, including valuation relativities among land, and the rates that would be payable if only one general rate was adopted; and
- the level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate; and
- the use of the land in so far as it relates to the extent of utilisation of Council services; and
- location and access to services; and
- with an extensive road network, particularly in rural areas of the Shire and demands on Council to upgrade the standard of roads for harvesting, transportation of rural products, processing and services associated with the sugar, grazing, horticulture and aquaculture industries, Council considers those areas benefiting from access to improved road and infrastructure standards should contribute appropriately to Council's revenue base to maintain the high level of road services expected.

In the case of sugar milling operations, Council has taken into account that the increased costs of infrastructure associated with maintaining and upgrading roads including tramway corridors, cane sidings and other infrastructure associated with these operations, contribute to Council's costs in maintaining and upgrading the standards of roads within the Burdekin Shire.

In the case of commercial water supply business, Council has taken into account that the existence of (predominantly) above-ground water delivery and drainage infrastructure within or adjacent to road reserves impacts directly on Council roads and associated drainage, and contributes particularly to Council's costs in maintaining and upgrading the standard of roads and drainage.

At the same time, Council acknowledges and again has taken into account that improved services including but not limited to: recreation and sporting, swimming pools, community, cultural, library, welfare services, public halls, environmental health services and amenities, parks and playgrounds, cemeteries, Council's public buildings, Council's economic development initiatives, improvements and development work in the Council's principal towns are local government services that should be met by the whole community.

#### 4.1.2 Valuations and General Rates

The Council has formed the opinion, following the release of the Department of Natural Resources and Mines valuations of land report, which became effective on 1 July 2013, that the valuations at that time would lead to rating inequities and a distortion of relativities in the amount of rates paid in various areas of the Shire, if only one general rate was adopted.

The Council is of the opinion that a system of differential general rating will achieve a fairer and more equitable distribution of the rating burden, and exhibit the following features:

- Flexible - so that Council can adapt its rating system to the economic circumstances of the community's rateable properties as a whole and/or the circumstances of particular sectors;
- Equitable - in relation to the benefits rateable properties receive from the expenditure of rates;
- Simple and easily understood;
- Economical to administer, relative to the revenue derived; and
- Ensures that similar rateable properties are treated in a like manner.

In determining the rating burden to be shared by the differential rating categories, the Council acknowledges the following:

- New valuations issued from time to time may produce a shift in relativities between the various differential rating categories in respect of their share of the rating burden;
- Council intends the Rural Other category rate in the dollar to gradually approach but not surpass the Rural Sugar Cane category rate in the dollar, thus reducing a perceived inequity between the agricultural categories;
- New valuations issued from time to time may also result in a differential rating category contributing less of the rating burden than in the preceding year. Council acknowledges this circumstance as unfair or inequitable to the other differential rating categories and accordingly will manually intervene to produce at least up to a one percent (1%) increase in the rating burden for that category over the previous year.
- Notwithstanding the above, new valuations may lead to shifts in relativities between properties within the differential rating categories. In such cases, Council acknowledges that the property valuation is a fair indicator of the general rating burden to be met by that property.

Council proposes to continue to levy differential general rates to ensure that the rate burden is distributed in a fair and equitable way. Council will continue to gather data to further consider and refine this process.

#### 4.1.3 Minimum General Rates

The Council considers that each property in the Shire benefits to some extent from the facilities and services provided by the Council, including the governance costs in administering the Shire. Such expenditure is limited to that funded by the general rate.

Therefore, minimum general rates are made and levied to recover the costs of such services and facilities.

The Council further considers that the benefit received by each property within the differential rating categories is substantially equal.

#### 4.1.4 Charges

In general, Council will be guided by the 'user pays' principle in the making of charges to minimise the impact of rating within the local economy.

Council will have regard to the principles of—

- **Transparency** - in the making of charges;
- **Simplicity** - having in place a charging regime that is simple and inexpensive to administer;
- **Flexibility** - to take into account local economic conditions; and
- **Full cost recovery** - of associated expenses, including a reasonable return on capital.

Council has resolved to charge for water services under a two-part consumption based pricing policy. The outcomes of this form of water supply demand management are aimed at community benefit from:

- Establishment of a charging system more closely aligned to the principles of user pays;
- Reduced water consumption resulting in:
  - reduced operational costs,
  - deferment of future augmentation works for water treatment plants and delivery systems, and
  - an improved environmental balance of ground water reserves for future generations.

Council has resolved to eliminate any concessions for any section of the community in respect of consumption based charging.

#### 4.1.5 Special Charges

When providing services or undertaking activities that can reasonably be seen to benefit only a part of the rate base, the Council considers it advantageous to recover those costs from those properties. To facilitate this principle, special charges are used to recover the costs for these services or activities.

#### 4.1.6 Separate Charges

The Council acknowledges that there are various service provisions and infrastructure that the cost recovery of would seem to be unfair if made in accordance with property valuation and are more closely aligned with the concept of equal benefit per property. As a consequence, separate charges are used so that each property in the Shire, regardless of size, pays the same amount towards cost recovery. Separate charges are used to recover costs for these service provisions or infrastructure.

#### 4.1.7 Interest

Council ensures that the interests of ratepayers in general are protected by charging interest, under the Local Government Regulation 2012 (currently 11% compounded monthly), on rates and utility charges that remain outstanding immediately after the due date for payment on the rates assessment notice.

## 4.2 Principles used for granting rebates and concessions

In considering the application of concessions, Council will be guided by the principles of—

- **Equity** - by having regard to the different levels of capacity to pay among the lands of the local community;
- **Consistency** - in treatment for ratepayers receiving concessional rating; and
- **Transparency** - by making clear the requirements necessary to receive concessions.

In accordance with the above principles, Council has developed policies in respect of the following:

- Application for relief on the grounds of hardship
- Remission of rates and charges for pensioners

Council accepts that certain classes of pensioners have contributed rates over a period of time and/or are restricted by a fixed income and should be afforded a concession in respect of rates and charges.

Council also recognises that there are organisations which operate for the general benefit of the community with limited financial resources including private schools, churches, welfare, youth organisations and sporting organisations. Such organisations may receive a donation based on their sewerage charges.

Notwithstanding the above, individual cases will arise and Council has the discretion to consider each case on its merits.

## 4.3 Principles used for recovery of unpaid rates and charges

Council will exercise its rate recovery powers in order to treat all ratepayers equitably. It will be guided by the principles of—

- **Transparency** - by making clear the obligations of ratepayers and the processes used by Council in assisting it to meet its financial obligations;
- **Simplicity** - making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
- **Capacity to pay** - in determining appropriate arrangements for ratepayers; and
- **Equity** - by treating all ratepayers in the same way.

## 4.4 Principles used for setting cost-recovery fees

Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environment and other corporate goals. This is considered to be the most equitable and effective revenue approach and is founded on the basis that the Shire's rating base cannot subsidise the specific users or clients of Council's regulatory products and services.

However, in setting its cost-recovery fees, Council will be cognizant of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

## 4.5 Funding of infrastructure for new development

Mechanisms for the planning and funding of infrastructure for urban growth are contained within the *Sustainable Planning Act 2009 (SPA)*.

The regulated infrastructure charges schedule enables Council to fund the establishment cost of trunk infrastructure associated with those trunk infrastructure networks covered by the Priority Infrastructure Plan. This is achieved through the levying of regulated infrastructure charges on development.

Pursuant to the provisions of the SPA, and Council's relevant planning instruments, developers are required to pay costs associated with the following:

- 4.5.1 any increased demand upon the available capacity of existing trunk infrastructure due to any new development; and/or
- 4.5.2 any additional trunk infrastructure required due to any new development; and
- 4.5.3 where appropriate, a contribution towards social infrastructure changes required to cater for the increase or changes in population caused by new development.

#### 4.6 Operating fund reserves

Council currently maintains seven (7) reserves within its operating fund. The reserves and projected amounts held at 30 June 2013 are:

<b>Reserve</b>	<b>Projected amount (\$) held at 30 June 2013</b>
<i>Future Capital Sustainability Reserve</i>	10,303,576
<i>Constrained Works Reserve</i>	6,689,284
<i>Carryover Capital Works Reserve</i>	207,253
<i>Sewerage Reserve</i>	2,980,051
<i>Water Reserve</i>	4,071,090
<i>Recurrent Maintenance Reserve</i>	5,191,787
<i>Capital Maintenance Reserve</i>	33,336

During its budget deliberations, Council examines the purposes of its reserves to ensure that the reserves are still required for their stated purpose. Those reserves that are intended to be ongoing will be supported by transfers from operations and these transfers will be included in Council's adopted budget.

## 5 PROCEDURES

Procedures arising from this policy are contained in Council's Revenue Statement for 2013/2014.

## 6 LEGISLATION

The *Local Government Act 2009* and *Local Government Regulation 2012* require Council to review its revenue policy annually and in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

## Burdekin Shire Council

### Budget at a Glance

<u>Rates and Charges</u>	2012/13	2013/14
<b>General Rate (Cents in the Dollar)</b>		
Category A - Residential	1.271	1.189
Category B - Commercial & Industrial	1.232	1.153
Category C - Grazing & Livestock	2.261	2.116
Category D - Rural Sugar Cane	3.794	3.551
Category E - Rural Other	2.022	1.968
Category F - Sugar Milling	28.241	26.431
Category G - Commercial Water Business	72.784	68.119
<b>Minimum General Rate</b>		
Category A - Residential	\$955	\$894
Category B - Commercial & Industrial	\$955	\$894
Category C - Grazing & Livestock	\$955	\$894
Category D - Rural Sugar Cane	\$955	\$894
Category E - Rural Other	\$955	\$894
Category F - Sugar Milling	\$15,814	\$14,800
Category G - Commercial Water Business	\$2,677	\$2,505
<b>Waste Service Charges</b>		
140L Rural Residential 2 Bin Service	\$375	\$375
240L Rural Residential 2 Bin Service	\$466	\$472
140L Residential 3 Bin Service	\$429	\$427
240L Residential 3 Bin service	\$520	\$524
240L Commercial 2 Bin Service	\$428	\$411
240L Commercial 3 Bin Service	\$482	\$463
140L Multiple Residential 2 Bin Service	\$375	\$375
240L Multiple Residential 2 Bin Service	\$466	\$472
Additional 140L Residential Refuse Bin	\$303	\$306
Additional 240L Residential Refuse Bin	\$394	\$403
Additional 240L Commercial Refuse Bin	\$335	\$322
Additional Residential Recycle Bin	\$72	\$69
Additional Commercial Recycle Bin	\$93	\$89
Additional Green Waste Bin	\$54	\$52
<b>Waste Access Charge</b>	-	\$15

## **Burdekin Shire Council**

### **Budget at a Glance**

<b><u>Rates and Charges</u></b>	<b>2012/13</b>	<b>2013/14</b>
<b>Sewerage Charge</b>	\$512	\$475
<b>Water Charge</b>	\$413	\$387
<b>Water Consumption Charge (cents per 1,000L)</b>		
For usage up to 1,000,000 litres	14.4	15
For usage above 1,000,000 litres	72	75
<b>Environment Separate Charge</b>	\$16.50	\$30.00
<b>CBD 1 Separate Charge (until 2012/13)</b>	\$16.29	-
<b>CBD 2 Separate Charge (until 2014/15)</b>	\$11.14	\$10.03
<b>Wunjunga SBS Translator Special Charge</b>	\$4.52	\$4.07
<b>Alva Beach Rural Fire Brigade Special Charge</b>	\$30	\$30
<b>Clare Rural Fire Brigade Special Charge</b>	\$20	\$20
<b>Mount Kelly Rural Fire Brigade Special Charge</b>	\$35	\$35
<b>Scott Rural Fire Brigade Special Charge</b>	\$40	\$50
<b>Discount on full payment by due date</b>	10%	-
<b>Discount Period</b>	30 Days	-
<b>Due Date for Payment</b>		30 Days
<b>State Government Pensioner Subsidy (maximum)</b>	\$200	\$200
<b>Council Pensioner Remission (maximum)</b>	\$342	\$342
<b>Interest charged on overdue rates</b>	11.00%	11.00%



## Budget provides a good balance

The Burdekin Shire Council handed down an \$81.8 million budget today that aims to provide a good balance between maintaining assets, infrastructure and services, and the ability of the community to pay.

Burdekin Shire Mayor Bill Lewis said the total budgeted rates and charges increase was 4.4 per cent.

“This is quite an achievement considering some of our input costs such as electricity, insurance and construction have risen substantially greater than this amount,” he said.

“This Council has spent considerable time weighing up the needs of our community for minimal increases in rates in charges.

“The major contributors to the general rate are the residential and sugar cane categories and any relief to these sectors has a magnifying effect on the other sectors. This point alone has prevented Council from making any drastic changes to its rating strategy.”

Some of the major projects include:

- \$27.9 million in flood damage restoration works funded by the State and Commonwealth.
- Allocation of \$9.9 million for maintenance and capital works on road, drainage and reseals.
- Continuation of an eight-year program to provide kerbing and channelling and bitumen widening to urban streets that do not require major underground drainage at a cost of \$777,000.
- Major drainage schemes totalling \$1 million including Muguira Drain and Spiller Street, Ayr.
- Provision of street lighting \$567,700.
- Sewerage projects of \$800,000 include the continuation of the sewerage pipe relining program, the new generator for No 1 Sewer Pump Station in Ayr, refurbishment of the sewerage pump stations and replacement of existing telemetry.
- Water projects of \$950,000 include a general refurbishment of assets, installing variable speed pumps at South Ayr Water Treatment Plant, replacing aerators at Home Hill Water Tower and Council will investigate, test and establish alternative water



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supply sites in the Rossiters Hill/Mirrigan area to assist in combating iron and manganese in the water supplies.

- Waste infrastructure projects include the upgrading of the Ayr Transfer Station (\$75,000), Giru Transfer Station Oil Shed (\$10,000), Kirknie Landfill Greenwaste Pad (\$35,000), and design of Kirknie Landfill cell liner (\$80,000).
- Complete detail design of Ayr Pool - \$37,500 in new funds;
- Completion of skate park/recreation facility for Home Hill (\$60,000);
- Upgrading the Home Hill Cemetery Sextons Hut (\$95,000);
- An upgrade to the PABX system (\$100,000);
- Support for welfare and community with funding up to an estimated \$812,000 to be distributed to various welfare, cultural, sporting and community based organisations in the Shire through grants, in-kind support and rebates.

Cr Lewis said Council was aware of what the community was telling councillors.

“We are also aware that we are custodians of the community’s assets and we therefore need to take care of the assets and make sure they last for future generations,” he said.

“New infrastructure and services to meet the needs and expectations of the community has to be seriously considered in light of its affordability by the community.

“There is already cost-cutting built into this budget with the majority of our input costs expected to rise at or above the 4.4 per cent rates and charges increase.

“Large scale capital works have been deferred, our road maintenance estimate has been reduced by \$165,000 and our contribution to the Burdekin Cultural Complex Board has effectively been cut by \$60,000.

“Because our Shire and revenue base is not expanding, we need to reduce our expenditures as much as reasonably possible.”

Cr Lewis said permanent savings could be made by opting out of services or reducing service levels.

“This is an area we may have to look at during the year,” he said. “Such decisions are more difficult as they affect ratepayers and the community, and this is one area that all councillors, staff and the community need to be aware of.

“We are expecting to borrow \$1.92 million this year and our expected external debt level will be \$7.58 million.”

**Media Contact:** *Bill Lewis 4783 9812*

*Dan Mulcahy 4783 9821 or 0418 729 057*

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**Media Contact:** *Bill Lewis 4783 9812*

*Dan Mulcahy 4783 9821 or 0418 729 057*

## **Rates discount dropped to save ratepayers money**

Burdekin Shire ratepayers who have difficulty paying their rates by the due date will end up paying less under a new scheme incorporated into Council's 2013/14 Budget.

Mayor Bill Lewis said the new scheme replaced the discount policy which helped the council, but not the community.

"The previous discount policy provides residents with a strong incentive to pay their rates on time, but it penalises those who cannot afford to do that," he said.

"Escalating insurance and power costs have put many residents under financial strain and our new policy will help ease the burden by providing greater financial flexibility.

"The new method of paying rates will allow residents to have a wide variety of payment schemes with less of a penalty."

Cr Lewis said the new policy which would remove the 10 per cent discount and replace it with an interest accruing scheme was a radical departure from past practice.

"Ratepayers will be charged the nett levy and that amount would be due in 30 days, but if they miss that deadline the remaining debt would attract an interest charge of 11 per cent," he said.

"For example, the rates due on a residential property were \$2886 and under the current scheme residents would owe \$2597.40 if they paid before the due date. If they were late with their payment and missed the discount they would pay the full \$2886.

"Under the new policy, the levy on the same residential property would be \$2597.40. If the resident missed the due date and paid in full 30 days after the due date, they would pay 11 per cent interest bringing the amount owed up to \$2620.88. That's a saving of \$265.12."

Cr Lewis said Council would monitor the success of the new policy.

"If it turns out that this policy affects Council's cash flow to the extent that it threatens service delivery, then we may have to review it," he said.

"But it is hoped that we can continue to lessen the financial burden on our ratepayers."

**Media contact:** *Bill Lewis on 4783 9812*

*Dan Mulcahy on 4783 9821 or 0418 729 057*



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## About \$34m to be spent on roads

The Burdekin Shire Council will this year spend about \$34 million in capital works on its roads.

Burdekin Mayor Bill Lewis said this large expenditure included more than \$29 million in Natural Disaster Relief and Recovery Arrangements (NDRRA) funding.

“There are many roads in our Shire that have been affected by past floods and rain events that are still to be repaired,” he said.

In addition to the NDRRA funding, council will embark on capital works valued at about \$4.7 million.

“Roads that will be worked on this financial year include \$382,000 being spent on Old Clare Road, where a 1.2km section south from Robertson Road will be reconstructed and widened,” Cr Lewis said.

“Two roundabouts will be constructed in Home Hill - one at the intersection of Eleventh Avenue and Fourteenth Street and the other at the intersection of Fourteenth Avenue and Fourth Street - at a total cost of \$318,000.

“Council would also be spending \$106,000 to replace sections of the Queen Street CBD footpaths.”

Other road projects include:

- Macmillan Street, Ayr – a culvert will be replaced and kerbing and channelling will be completed in conjunction with NDRRA (\$80,000).
- Railway Avenue, Home Hill – section from Eighth Street to Tenth Street will be bitumen sealed with kerbing and channelling (\$298,000).

Council enters its fourth year of the kerbing and channelling program with \$1.17 million being allocated out of this year’s budget. Areas to be targeted in this round of the program include:

- Ayr – Spiller Street, from Queen Street to Macmillan Street; Lawson Street, including



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upgrade to intersection with Mackersie Street; Ahern Street; Grey Street, from Chippendale Street to Irving Street; and Leichhardt Street.

- Home Hill – Tenth Avenue, from Fourth Street to Sixth Street; Fourth Street, from Ninth Avenue to Tenth Avenue.

New footpaths will also be constructed including:

- Burke Street – from Young Street to St Francis School.
- Luxton Street – from Walton Street to Giru.
- Drysdale Street – from Burke Street to Queen Street.
- Eighth Street and Tenth Avenue – adjacent to Hospital.

**Media Contact:** *Bill Lowis 4783 9812*

*Gary Keane 4783 9924*

## **\$1 million to be spent on drainage**

Residences to the north-west of Ayr will benefit from the Burdekin Shire Council's construction of the Muguira Drain.

Mayor Bill Lewis said the \$500,000 project would be constructed through an existing easement in Chippendale Street and Muguira's property, at the northern end of Chippendale Street.

"This project will address the restricted drainage issues that previously plagued this area," he said.

"Works also will be done to the Spiller Street drain from Graham Street to Macmillan Street at a cost of \$300,000 to help alleviate flooding in Queen Street during heavy rain.

"Council also will spend \$200,000 on the Home Hill Town Drain."

**Media contact:** *Bill Lewis 4783 9812*

*Gary Keane 4783 9924*



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## **Push to draw investment and visitors to the Burdekin**

The Burdekin Shire Council will spend more than \$70,000 promoting the Burdekin region in the 2013/14 financial year.

Mayor Bill Lewis said promoting the shire was essential to getting new investment and visitors to the region.

“The word is spreading among visitors about the natural bounty available in the Burdekin, but Council is also promoting the Shire to potential investors,” he said.

“It is important that the Council continues to look to a sustainable future which can only be enhanced by getting industries to base their business here and getting the word out across the nation about what our region has to offer.”

Some of the highlights of the Economic and Community Development budget:

- \$18,500 to upgrade highway promotional signage including repainting of electricity transformer boxes in Queen Street.
- \$1500 for the Tourism Volunteers Conference which is being held in the Burdekin in March 2014.
- \$5000 for promotion and advertising.
- \$5000 for the Burdekin Tourism Association.
- \$5000 to participate in tourism/defence expos in Townsville to promote the Burdekin.
- \$31,000 in events funding including \$13,000 in in-kind support.
- \$5000 for agribusiness/manufacturing workshops/forums.

**Media contact:** *Bill Lewis on 4783 9812*

*Tony Vaccaro on 4783 9830 or 0408 194 387*



Media Releases

[www.burdekin.qld.gov.au/go/mediareleases](http://www.burdekin.qld.gov.au/go/mediareleases)



Contact Council

[www.burdekin.qld.gov.au/go/contact](http://www.burdekin.qld.gov.au/go/contact)



## Detailed designs needed for Ayr Pool

The Burdekin Shire Council will spend \$37,500 of its budget on having a complete detail design done for the refurbishment of the Ayr Pool.

Mayor Bill Lewis said Council had applied for additional government grants to go forward with the \$180,000 design project.

“Having a detailed design and specifications of the pool is the next step as Council heads toward constructing new facilities,” he said.

“Council is waiting for State Government subsidies that could be used to upgrade the pool to become available, but by having these designs drawn up we will be ready to apply for relevant funding,” he said.

“This year’s Parks and Recreation Budget will include \$60,000 for the completion of the skate park in Home Hill and \$95,000 for upgrading the Home Hill Cemetery Sextons Hut.”

**Media Contact:** *Bill Lewis 4783 9812*

*Gary Keane on 4783 9924*



Media Releases

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Contact Council

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## **Dump fees dropped for sorted domestic waste**

Burdekin residents who sort their domestic waste are now able to dump it for free at the Shire's waste transfer stations and Kirknie Road Landfill.

Mayor Bill Lewis said it was hoped the move would encourage greater recycling and a reduction of illegal dumping.

"This policy replaced the voucher system where ratepayers used four vouchers to take domestic general waste to a waste transfer station or Kirknie Road Landfill," he said.

"So long as residents sort their waste so that recyclables etc are separated from domestic waste, the domestic waste can be disposed of for no charge at the transfer station or landfill. Domestic waste is what normally goes into the red bin.

"However, those who don't sort their waste will still be charged.

"Landfill cells are expensive and if we can educate residents toward reducing their general waste and recycle more items then we can delay the need for these cells."

Sorted demolition material from home renovations will not be accepted at transfer stations, but will be accepted at the Kirknie Road Landfill at no charge. This includes kitchen cupboards, tiles, and other building materials.

Fees will continue to be charged for commercial, industrial waste and certain recyclable items.

This year's Budget included:

- \$80,000 for design of a cell liner for Kirknie Landfill;
- \$75,000 for upgrading the Ayr Waste Transfer Station;
- \$10,000 for Giru Waste Transfer Station Oil Shed;
- \$35,000 for Kirknie Landfill Greenwaste Pad.

Full details of waste acceptance criteria are available on council's website.

**Media Contact:** *Bill Lewis 4783 9812*

*Beth Whitworth 4783 9873*



Media Releases

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## **Generator to protect pump station from loss of power**

Burdekin Shire Council will install a permanent generator at the No 1 Sewer Pump Station in Ayr.

Mayor Bill Lewis said Council had budgeted \$50,000 for the installation.

“The new generator will ensure the No 1 Sewer Pump Station will not be affected by power outages,” he said. “This will improve the reliability of the district’s largest pump station.

“Council is now into its sixth year of the Shire’s annual sewer re-lining program, allocating \$500,000 to extend the life of our ageing sewer pipes.

“A further \$100,000 this year will be spent on the ongoing digital replacement of the existing analogue telemetry system. The telemetry system provides 24-hour monitoring of sewage pump stations and alerts staff of pump faults or other potential pumping failures.

“Council has also budgeted \$150,000 for the refurbishment of the sewerage pump stations.”

**Media Contact:** *Bill Lewis 4783 9812*

*Gary Kean 4783 9924*



Media Releases

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Contact Council

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### Water projects total \$950,000

The Burdekin Shire Council will begin investigating new water supply sites in the Rossiters Hill/Mirrigan area as part of its water supply capital budget.

Mayor Bill Lewis said \$300,000 has been provided in the budget to locate and establish an alternative water supply site. Additional government grant funding is also being sought.

“Hopefully this will assist in addressing the iron and manganese in the water supply of that particular area,” he said.

“Council also has allocated an additional \$100,000 for the installation of variable speed pumps at the South Ayr Water Treatment Plant.

“The new pumps will help address issues with reverse flows and pressure fluctuations in the system.”

Cr Lewis said Council would also spend an additional \$450,000 on the refurbishment of aerators and access ladders at the Home Hill Water Tower.

“This is on top of the \$150,000 we allocated for this project last year,” he said.

“We have also put aside \$100,000 for the general refurbishment of the Shire’s water assets.”

*For more information: Bill Lewis 4783 9812*

*Gary Keane 4783 9924*



Media Releases

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Contact Council

[www.burdekin.qld.gov.au/go/contact](http://www.burdekin.qld.gov.au/go/contact)

# **Capital Roadworks Programme 2013/2014**

**As at 30 June 2013**

## **Kerb and Channel Bitumen Widening Programme**

### **Ayr**

Spiller Street – Queen Street to Macmillan Street  
Lawson Street including upgrade to intersection with Mackersie Street  
Ahern Street  
Grey Street – Chippendale Street to Irving Street  
Leichhardt Street

### **Home Hill**

Tenth Avenue - Fourth Street to Sixth Street  
Fourth Street – Ninth Avenue to Tenth Avenue

## **Urban Upgrades**

### **Ayr**

Macmillan Street – Upgrade culvert at intersection with Young Street

### **Home Hill**

Railway Avenue – Bitumen seal from Eighth Street to Tenth Street  
Second Avenue - Bitumen seal from Tenth Street to Fourteenth Street

## **Traffic Management**

Eleventh Avenue/Fourteenth Street intersection – Construct roundabout  
Fourteenth Avenue/Fourth Street intersection – Construct roundabout

## **Footpaths/Bikeways**

Queen Street – Replace damaged sections of footpath  
Edwards Street – Construct footpath from Catholic Church to Gainsborough Drive  
Burke Street – Construct footpath from Young Street to St Francis School  
Luxton Street – Construct footpath from Walton Street to Giru  
Young Street – Construct footpath adjacent the CWA and Council Chambers  
Macmillan Street – Replace footpath adjacent Council Chambers  
Drysdale Street – Construct footpath from Burke Street to Queen Street  
Eighth Street/Tenth Avenue – Construct footpaths adjacent to Hospital

## **Rural Upgrades**

Old Clare Road – Reconstruct and widen 1.2km section south from Robertson Road

Groper Creek Road – Upgrade intersection with Darveniza and Rossato Roads

Groper Creek Road – Upgrade intersection with Woods Road

Sayers Road – Bitumen seal remaining unsealed section

Klaka Road – widen bitumen seal

Stace Road – Bitumen seal section

Little Drysdale Street – Bitumen seal section

Gordon Road – Bitumen seal section

Contributions to various NDRRA funded projects to widen to current standard and complete missing gaps

END

**Burdekin**

**Shire**

**Council**

**CORPORATE PLAN**

**2013 – 2018**

**Adopted by Council:**

**25/06/2013**

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## **FOREWORD**

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### **Process Followed in Preparation and Adoption of the 2013-2018 Corporate Plan**

The preparation, adoption and implementation of the Council's 2013-2018 Corporate Plan provides the groundwork for development of medium and long term plans towards meeting the Council's Mission Statement being to improve the quality of life for our residents and to protect and enhance the natural and built environment.

The Local Government Regulation 2012 provides that Council must:

1. prepare a 5 year corporate plan for each period of 5 financial years (Council adopted the 2012-17 Corporate Plan on 14 August 2012); and
2. adopt its 5 year corporate plan in sufficient time to allow a budget and annual operation plan, consistent with the corporate plan, to be adopted for the first financial year covered by the plan.

In addition, the Regulation provides that the Council may, by resolution, amend its 5 year corporate plan at any time.

Council has previously been in the practice of preparing and adopting a corporate plan each year, which is in excess of the requirements above.

Council has decided to amend last year's 5 year corporate plan by resolution. These amendments take into account Council's latest position and direction on capital and operational activities.

Cr. W. Lewis,  
MAYOR

K. Holt,  
CHIEF EXECUTIVE OFFICER



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## **MISSION STATEMENT and VALUES**

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### **Mission Statement**

To improve the quality of life for our residents and to protect and enhance the natural and built environment

### **Values**

In achieving our mission we will adhere to the following values.

**Commitment to the Organisation** – our councillors and employees are committed to achieving the objectives of the Council.

**Leadership** - we provide effective community and organisational leadership through sustainable strategic planning and accountable and ethical standards of practice.

**Openness, Honesty and Trust** – our organisational culture encourages openness, honesty and trust and we apply these principles in our work.

**Best Practice, Productivity, Innovation and Continual Learning**– we are committed to the ongoing development of skills and knowledge of our councillors and employees to deliver outcomes underpinned by continuous improvement, best practice and innovation.

**Teamwork** – we recognise the importance of maintaining a stable work environment in which councillors and employees work constructively together in a spirit of teamwork, trust and loyalty.

**Customer Focus** – we recognise and value the importance of our customers and to deliver excellence in services provided to both our external and internal customers.

**Respect, Fairness and Ethical Behaviour** – we recognise that respect, fairness and ethical behaviour should underpin all decisions made by Council and employees in dealings with internal and external customers.

**Valuing People** – we recognise all members of our community and visitors as our greatest asset and value their contribution and commitment to the Burdekin Shire.

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## **ACHIEVING THE MISSION**

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We have identified seven (7) Key Strategic Elements as contributing to the achievement of the Mission. For each Key Strategic Element, Strategies have been identified which tell you what we want to achieve for and with the community. The seven Key Strategic Elements are as follows:

1. Organisational Management and Corporate Governance
2. Infrastructure
3. Land Use Planning
4. Environment
5. Lifestyle
6. Community Development
7. Community Prosperity

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## **SOME EXPECTED OUTCOMES OF THIS PLAN**

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- Continuation of a multi-million dollar reconstruction and repair work program of road infrastructure damaged by flood events in 2011, 2012 and 2013. Capital works totalling approximately \$31.9M planned for 2013/14 and 2014/15.
- Urban Streets – continue the program in 2013/14 to provide kerbing and channelling and bitumen widening to urban streets that do not require major underground drainage.
- Drainage – continue program to provide improved drainage in both urban and rural areas within the Shire. Capital works totalling \$3.5M planned for 5 year period.
- Investigate, test and establish alternative water supply sites in the Rossiter's Hill/Mirrigan area in 2013/14 to assist in combating iron and manganese in the Ayr/Brandon Water Supply Scheme.
- Continuation of the sewer relining program for the rehabilitation of sewers within the Ayr, Brandon and Home Hill townships.
- Construction of another cell liner at the Kirknie Road Landfill in 2014-15.
- Construction of a bridge over Plantation Creek to improve access between Ayr and Home Hill during flood events.
- Construct a duplicate Ayr No 1 Rising Main in 2015/16 (\$2.5M) and a duplicate Home Hill No 1 SPS Rising Main in 2017/18 (\$450,000) as a risk mitigation measure.
- Refurbish Ayr Pool in 2014/15 (\$2M) and Home Hill Pool in 2017/18 (\$2M).
- Complete Home Hill Skate park development in Watson's Green in 2013/14.
- Commence Stage 2 of the All Abilities Playground in Anzac Park in 2014-15.
- Continue program of targeted improvement to playground equipment.

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## **KEY STRATEGIC ELEMENTS AND STRATEGIES**

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**The Key Strategic Elements and Strategies of the Five Year Plan are intended to be achieved within the economically sustainable constraints of the community**

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### **1. Organisational Management and Corporate Governance**

**Objective** – Deliver responsible governance, efficient service and administrative support for Council's operations and strategic initiatives.

#### **Strategies**

- 1.1 Ensure honest, open and accountable local government by facilitating open exchange of concerns and ideas between the community and the Council and ensuring that all decision making is open, transparent and communicated clearly.
- 1.2 Advancing the interests of the Shire through representation and effective working relationships with federal, state and local governments and other regional bodies.
- 1.3 Review and refine short and long term planning throughout Council including focus on a ten (10) year financial forecasting model.
- 1.4 Progress towards achieving “Employer of Choice” status and aim to attract, recruit and retain workers based on their abilities, skills and knowledge in a consistently fair workplace which offers and promotes work opportunities for all.
- 1.5 Foster an organisational culture that is challenging, rewarding and values employees committed to innovative, quality outcomes, teamwork, customer service and continuous improvement.
- 1.6 Strive to achieve effective and efficient use of technology, to enable delivery of timely service and information, including upgrading of infrastructure to improve service provision.
- 1.7 Ensure effective corporate governance through compliance with legislation and adoption of risk management strategies.
- 1.8 Provide a safe and healthy workplace by continually improving workplace health and safety practices.

## **2. Infrastructure**

**Objective** – Provide, maintain and facilitate appropriate infrastructure to service the Shire’s existing and future service levels.

### **Strategies**

- 2.1 Continuation of a multi-million dollar reconstruction and repair work program of road infrastructure damaged by flood events in 2011, 2012 and 2013. Capital works totalling approximately \$31.9M planned for 2013/14 and 2014/15.
- 2.2 To implement a robust Asset Management framework to ensure optimal decisions are made, regarding asset creation, operation, maintenance, rehabilitation/replacement, disposal and performance, based on agreed service levels.
- 2.3 Ensure infrastructure charges are applied on development proposals in accordance with Council’s Priority Infrastructure Plan (PIP). The plan should identify areas for future urban growth in the planning scheme. This will facilitate Council’s ability to service that area with infrastructure and provides a clear, transparent and certain basis for the calculation of infrastructure charges.
- 2.4 Implement the recommendations of the Asset Rationalisation Plan for land assets.
- 2.5 Urban Streets – continue the program in 2013/14 to provide kerbing and channelling and bitumen widening to urban streets that do not require major underground drainage.
- 2.6 Rural Roads – continue program to reconstruct and widen the rural arterial roads to a 7.6 metre wide bitumen standard.
- 2.7 Rural Roads – for non-arterial roads, maintain an appropriate standard.
- 2.8 Rural Roads – develop standards based on traffic type and volume.
- 2.9 Drainage – continue program to provide improved drainage in both urban and rural areas within the Shire. Capital works totalling \$3.5M planned for 5 year period.
- 2.10 Continue the Ayr/Brandon, Horseshoe Lagoon and Home Hill drainage schemes in accordance with recommendations of the relevant flood study.
- 2.11 Construction of a bridge over Plantation Creek to improve access between Ayr and Home Hill during flood events.
- 2.12 Continue to pursue the acquisition of easements over drainage paths to preserve and improve the integrity of drainage within the Shire.
- 2.13 Continue augmenting existing Water and Waste Water Schemes to maintain existing standards and cater for future growth.
- 2.14 Investigate, test and establish alternative water supply sites in the Rossiter’s Hill/Mirrigan area in 2013/14 to assist in combating iron and manganese in the Ayr/Brandon Water Supply Scheme.
- 2.15 Continuation of the sewer relining program for the rehabilitation of sewers within the Ayr, Brandon and Home Hill townships.
- 2.16 Construct a duplicate Ayr No 1 Rising Main in 2015/16 (\$2.5M) and a duplicate Home Hill No 1 SPS Rising Main in 2017/18 (\$450,000) as a risk mitigation measure.

- 2.17 Continue investigations to underground electricity supply in urban areas of Ayr, Brandon and Home Hill in conjunction with Ergon Energy (Community Care Program) including conditioning underground supply in development applications.
- 2.18 Maintain a modern, effective, flexible and efficient plant fleet that matches organisational needs.
- 2.19 Maintain Certificate of Registration as a Quality Assured Supplier and R2 prequalification status under the Major Works Prequalification System in respect of road works for the Department of Transport and Main Roads.

### **3. Land Use Planning**

**Objective** – Promote a dynamic approach to integrated planning and management of development and growth that reflects community aspirations and enhances our lifestyle, diverse heritage and environment.

#### **Strategies**

- 3.1 Plan for infrastructure for future development.
- 3.2 Plan and facilitate land availability for future housing and industrial land development.
- 3.3 Identify strategic land and easement acquisitions for future service provision in areas of industrial, commercial and residential growth corridors.
- 3.4 Recognise and preserve, where possible, the special characteristics of the Shire's diverse environment.
- 3.5 Monitor and regulate Council's planning strategies, development approvals and building approvals to ensure development and building activities deliver acceptable outcomes.
- 3.6 Develop minimum flood immunity standards for new development in accordance with the Queensland Reconstruction Authorities recommendations and in particular implement strategies for stronger more resilient floodplains.
- 3.7 Provide public open space that meets user requirements for recreational and social activities, amenity and a landscape that contributes to the identity of Burdekin Shire and the environmental health of the community.

### **4. Environment**

**Objective** – Preserve, protect and restore the natural environment for current and future generations and encourage environmental responsibility throughout the community.

#### **Strategies**

- 4.1 Develop, implement and promote innovative waste minimisation and recycling program.
- 4.2 Operate and maintain Council's waste management facilities to comply with statutory environmental standards including usage of cell liners at the Kirknie Road Landfill.

- 
- 4.3 Construction of an additional cell liner at the Kirknie Road Landfill in 2014-15.
  - 4.4 Promote the adoption of environmental best practice and behaviours by Council, residents and businesses throughout the Shire.
  - 4.5 Promote sustainable land and water management practices.
  - 4.6 Implement the Drought Management Plan and develop a System Loss Management Plan for water infrastructure.
  - 4.7 Continue to develop systems and support programs that improve Council's environmental performance and provide sustainable outcomes.
  - 4.8 Investigate the improvement of stormwater quality in major drainage paths, with Nelson's Lagoon as the pilot scheme.
  - 4.9 Develop and implement natural resource management projects in conjunction with the community and other partners to improve the natural environment in the Shire, particularly aquatic weed control, beach protection and land protection.
  - 4.10 Develop a plan to manage wetlands, which includes public access that enhances environmental awareness while preserving the wetlands.
  - 4.11 Continue Council's use of environmentally friendly fuels including E10 for light vehicles and the use of more fuel efficient vehicles.
  - 4.12 Develop and implement programs to minimise the effects of climate change on our community and natural and built environment.
  - 4.13 Develop and implement programs to reduce the Council's energy usage.
  - 4.14 Continue to develop and implement annual action plans under the Reef Guardian Council program with particular focus on water quality, land management, community capacity and waste management.

## **5. Lifestyle**

**Objective** – Promote, support and facilitate services to the community to enhance community pride, wellbeing and the quality of life enjoyed by residents.

### **Strategies**

- 5.1 Consider recommendations of the Burdekin Sport and Recreation Plan, including master plan for the extension of Anzac Park.
- 5.2 Facilitate a range of partnerships to improve community health and safety and crime prevention.
- 5.3 Refurbish Ayr Pool in 2014/15 (\$2M) and Home Hill Pool in 2017/18 (\$2M).
- 5.4 Complete Home Hill Skate park development in Watson's Green in 2013/14.
- 5.5 Continue program of targeted improvement to playground equipment.
- 5.6 Commence Stage 2 of the All Abilities Playground in Anzac Park in 2014-15.
- 5.7 Encourage equitable access to facilities, services and opportunities for all members of the community.

- 5.8 Provide ongoing support for art, culture, youth, seniors, sport, recreation and welfare.
- 5.9 Provide library resources and facilities to support informational, recreational, educational and cultural needs of the community.
- 5.10 Undertake regulatory and advisory programs to maintain and improve health and environmental standards within the community such as animal control and vector control programs.
- 5.11 Continuation of an all access “Burdekin Be Active” walking/cycle trail in the Shire, subject to budgetary constraints and available government funding.
- 5.12 Provide sporting, recreational, parks, playgrounds and aquatic facilities and programs that promote regular physical activity as well as individual and community wellbeing.
- 5.13 Promote the importance of regular exercise and good nutrition, and the role this plays in the maintenance of good health and well being.
- 5.14 Provide support and maintenance to boat ramps and landings in the Shire as an important recreational asset with appropriate government funding.
- 5.15 Support the development of “Wongaloo”, which forms the core of the Cromarty-Cleveland wetlands, together with other wetlands in the Shire that form part of the North Queensland wetlands network.

## **6. Community Development**

**Objective** – Promote, support and facilitate development of the identity and capacity of the community

### **Strategies**

- 6.1 Promote community participation, support community groups, and maintain and grow social capital.
- 6.2 Improve our community’s resistance to disaster impacts by undertaking a disaster risk management process including developing a strategic policy framework for disaster management incorporating disaster mitigation, prevention, preparation, response and recovery arrangements in partnership with the Burdekin Local Disaster Management Group.
- 6.3 Provide ongoing support to the Burdekin State Emergency Service and Volunteer Marine Rescue Burdekin Inc.
- 6.4 Build and strengthen our community identity and acknowledge the diversity in our community.
- 6.5 Facilitate and provide ongoing support for approved community groups.
- 6.6 Encourage and support community events, including seed funding for new events.
- 6.7 Provide ongoing support for community welfare organisations within the Shire including the Burdekin Community Association, Burdekin Neighbourhood Centre and the PCYC.

## **7. Community Prosperity**

**Objective** – Maintain and create community prosperity by promoting diverse economic development and employment opportunities that are compatible with our environmental values.

### **Strategies**

- 7.1 Encourage existing business and attract new business investment by maintaining and upgrading local infrastructure and services and applying appropriate land use planning.
- 7.2 Consider and implement the recommendations of the Burdekin Tourism Plan and Burdekin Sport and Recreation Plan when funds permit.
- 7.3 Implement the Burdekin Shire Economic Strategic Plan within budgetary constraints.
- 7.4 Facilitate initiatives to support employment opportunities in the Shire.
- 7.5 Lobby and advocate on behalf of the local/regional area through membership of tourism and other economic development forums at local and regional levels.
- 7.6 Foster and develop effective partnerships and networks which will enhance tourism and economic development.
- 7.7 Promote and encourage diversification and value adding of business and industry in the Shire.

END